UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

| Form 10-Q |
|-----------|
| |

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 26, 2004

OR

[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 1-13449

QUANTUM CORPORATION

Incorporated Pursuant to the Laws of the State of Delaware

IRS Employer Identification Number 94-2665054

1650 Technology Drive, Suite 800, San Jose, California 95110

(408) 944-4000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934, during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [].

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act).

Yes [X] No [].

As of the close of business on January 27, 2005, approximately 183.4 million shares of Quantum Corporation's common stock were issued and outstanding.

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

QUANTUM CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per-share data) (Unaudited)

| | Three Months Ended | | | ed | Nine Months Ended | | | | |
|---|--------------------|---------------|------|---------------|-------------------|-------------------|-------|---------------|--|
| | Decen | nber 26, 2004 | Dece | mber 28, 2003 | December 26, 2004 | | Decen | nber 28, 2003 | |
| Product revenue | \$ | 170,492 | \$ | 171,900 | \$ | 466,460 | \$ | 501,729 | |
| | 2 | 30,907 | 2 | 33,483 | Þ | 466,460 87,668 | Þ | 100,744 | |
| Royalty revenue Total revenue | | 201,399 | | 205,383 | | 554,128 | | 602,473 | |
| Cost of revenue | | 141,348 | | 140,322 | | 384,040 | | 415,742 | |
| Gross margin | - | 60,051 | | 65,061 | | 170,088 | | 186,731 | |
| • | | 00,031 | | 05,001 | | 170,088 | | 160,731 | |
| Operating expenses: | | | | | | | | | |
| Research and development | | 21,239 | | 24,373 | | 65,781 | | 77,500 | |
| Sales and marketing | | 20,093 | | 24,163 | | 64,511 | | 73,135 | |
| General and administrative | | 13,335 | | 13,391 | | 36,541 | | 40,513 | |
| Special charges | | 641 | | 4,584 | | 10,227 | | 8,160 | |
| | | 55,308 | | 66,511 | | 177,060 | | 199,308 | |
| Income (loss) from operations | | 4,743 | | (1,450) | | (6,972) | | (12,577) | |
| Interest and other income, net | | 2,387 | | 527 | | 6,501 | | 5,573 | |
| Interest expense | | (2,755) | | (2,893) | | (8,306) | | (14,447) | |
| Loss on debt extinguishment | | - | | - | | - | | (2,565) | |
| Income (loss) before income taxes | | 4,375 | | (3,816) | | (8,777) | | (24,016) | |
| Income tax provision (benefit) | | (11,910) | | 2,660 | | (8,730) | | 29,914 | |
| Income (loss) from continuing operations | | 16,285 | | (6,476) | | (47) | | (53,930) | |
| Discontinued operations: | | | | | | | | | |
| Income from discontinued operations, | | | | | | | | | |
| net of income taxes | | _ | | 1,043 | | _ | | 1,043 | |
| Income from discontinued operations | | - | | 1,043 | | - | | 1,043 | |
| Net income (loss) | \$ | 16,285 | \$ | (5,433) | \$ | (47) | \$ | (52,887) | |
| , | | | | | | | | | |
| Net income (loss) per share from continuing | g operation | ns | | | | | | | |
| Basic | \$ | 0.09 | \$ | (0.04) | \$ | - | \$ | (0.31) | |
| Diluted | \$ | 0.08 | \$ | (0.04) | \$ | - | \$ | (0.31) | |
| Net income per share from discontinued op | erations | | | | | | | | |
| Basic | \$ | _ | \$ | 0.01 | \$ | _ | \$ | 0.01 | |
| Diluted | \$ | _ | \$ | 0.01 | \$ | _ | \$ | 0.01 | |
| | Ф | - | Ф | 0.01 | Þ | - | Φ | 0.01 | |
| Net income (loss) per share | | | | | | | | | |
| Basic | \$ | 0.09 | \$ | (0.03) | \$ | - | \$ | (0.30) | |
| Diluted | \$ | 0.08 | \$ | (0.03) | \$ | - | \$ | (0.30) | |
| Weighted average common and common ec | juivalent s | shares | | | | | | | |
| Basic | | 181,607 | | 176,550 | | 180,744 | | 175,002 | |
| Diluted | | 219,280 | | 176,550 | | 180,744 | | 175,002 | |

See accompanying notes to Condensed Consolidated Financial Statements.

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

| D | | nber 26, 2004 naudited) | March 31, 2004 (1) | | |
|---|----|----------------------------|-----------------------|---------|--|
| Assets | | | | | |
| Current assets: | _ | | _ | | |
| Cash and cash equivalents | \$ | 261,862 | \$ | 214,607 | |
| Short-term investments | | 27,825 | | 50,800 | |
| Accounts receivable, net of allowance for | | 111 (02 | | 117.207 | |
| doubtful accounts of \$8,679 and \$9,988 | | 111,692 | | 117,397 | |
| Inventories | | 48,315 | | 48,343 | |
| Service inventories | | 54,291 | | 51,258 | |
| Deferred income taxes | | 27,520 | | 27,514 | |
| Other current assets | | 26,797 | | 36,625 | |
| Total current assets | | 558,302 | | 546,544 | |
| Long-term assets: | | | | | |
| Property and equipment, less accumulated depreciation Purchased technology and other intangible assets, less | | 33,870 | | 40,377 | |
| accumulated amortization | | 47,675 | | 60,874 | |
| Goodwill | | 45,690 | | 45,690 | |
| Other long-term assets | | 6,414 | | 12,073 | |
| Total long-term assets | | 133,649 | | 159,014 | |
| | \$ | 691,951 | \$ | 705,558 | |
| Liabilities and Stockholders' Equity | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$ | 61,288 | \$ | 67,341 | |
| Accrued warranty | | 33,874 | | 38,015 | |
| Short-term debt | | 1,511 | | 537 | |
| Other accrued liabilities | | 97,356 | | 105,991 | |
| Total current liabilities | | 194,029 | ' | 211,884 | |
| Long-term liabilities: | | | | | |
| Deferred income taxes | | 27,111 | | 27,125 | |
| Convertible subordinated debt | | 160,000 | | 160,000 | |
| Total long-term liabilities | | 187,111 | | 187,125 | |
| Commitments and contingencies | | | | | |
| Stockholders' equity: | | | | | |
| Common stock | | 259,089 | | 255,121 | |
| Retained earnings | | 51,722 | | 51,428 | |
| Total stockholders' equity | | 310,811 | | 306,549 | |
| | \$ | 691,951 | \$ | 705,558 | |
| | | | | | |

⁽¹⁾ Derived from the March 31, 2004 audited Consolidated Financial Statements included in the Annual Report on Form 10-K of Quantum Corporation for fiscal year 2004.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands) (Unaudited)

| () | Nine Months Ended | | | d |
|--|-------------------|---------------|----|-------------|
| | Decemb | mber 28, 2003 | | |
| Cash flows from operating activities: | | | | |
| Net loss | \$ | (47) | \$ | (53,930) |
| Adjustments to reconcile net loss to net cash | | | | |
| provided by (used in) operating activities: | | | | |
| Depreciation and amortization | | 30,535 | | 38,407 |
| Deferred income taxes | | (20) | | 21,279 |
| Impairment of former manufacturing facility | | - | | 2,335 |
| Compensation related to stock incentive plans | | 711 | | 409 |
| Changes in assets and liabilities: | | | | |
| Accounts receivable | | 5,705 | | 9,909 |
| Inventories | | 28 | | 7,272 |
| Accounts payable | | (6,053) | | (44,093) |
| Accrued warranty | | (4,141) | | (8,299) |
| Income taxes payable | | (10,262) | | 1,923 |
| Other assets and liabilities | | 4,913 | | 11,902 |
| Net cash provided by (used in) operating activities | | 21,369 | | (12,886) |
| Cash flows from investing activities: | | | | |
| Purchases of short-term investments | | (2,196,585) | | (1,502,683) |
| Proceeds from sale of short-term investments | | 2,219,560 | | 1,564,880 |
| Purchases of property and equipment | | (10,084) | | (17,674) |
| Proceeds from sale of facility | | 5,137 | | - |
| Proceeds from sale of equity investment | | 5,138 | | - |
| Net cash provided by investing activities | | 23,166 | | 44,523 |
| Cash flows from financing activities: | | | | |
| Receipt of payment on receivable from Maxtor Corporation | | - | | 95,833 |
| Settlement of 7% convertible subordinated notes | | - | | (287,500) |
| Issuance of 4.375% convertible subordinated notes (net of commissions | | - | | 155,207 |
| and expenses) | | (527) | | |
| Principal payments of short-term debt | | (537) | | 2 010 |
| Proceeds from issuance of common stock, net | | 3,257 | | 3,019 |
| Net cash provided by (used in) financing activities | | 2,720 | | (33,441) |
| Net increase (decrease) in cash and cash equivalents | | 47,255 | | (1,804) |
| Cash and cash equivalents at beginning of period | | 214,607 | | 221,734 |
| Cash and cash equivalents at end of period | \$ | 261,862 | \$ | 219,930 |
| Supplemental disclosure of cash flow information: | | | | |
| Cash paid during the year for: Interest | \$ | 5,441 | \$ | 20,105 |
| Income taxes, net of refunds | \$ | 922 | \$ | 6,206 |
| Notes payable issued for achievement of certain earn out provisions | Ψ | 722 | Ψ | 0,200 |
| of M4 Data (Holdings) Ltd. acquisition | \$ | 1,511 | \$ | 976 |
| Common stock issued for achievement of certain earn out provisions of Benchmark Storage Innovations Inc. acquisition | \$ | _ | \$ | 3,591 |
| Valuation of common stock tendered in satisfaction of employees' | | | * | 2,271 |
| income taxes on vesting of employee stock options | \$ | | \$ | 337 |
| | | | | |

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 1: Description of Business

Quantum Corporation ("Quantum" or the "Company") (NYSE: DSS) has two data storage business segments: the Tape Drive business and the Storage Systems business. The Tape Drive business designs, develops, manufactures, licenses, services, and markets tape drives (DLTtape®, DLTtape® VS, and Super DLTtape® drives) and media cartridges (DLTtape® and Super DLTtape® media cartridges). The Storage Systems business consists of tape automation systems and services and disk-based backup systems.

Note 2: Pro Forma Stock Compensation Expense

As permitted by SFAS No. 123 *Accounting for Stock-Based Compensation* ("SFAS No. 123"), Quantum accounts for employee stock-based compensation in accordance with Accounting Principles Board Opinion No. 25 *Accounting for Stock Issued to Employees* ("APB 25") and related interpretations. Under APB 25, when the exercise price of its employee stock awards equals or exceeds the market price of the underlying stock on the date of grant, no compensation expense is recognized. Any deferred stock compensation calculated according to APB 25 is amortized over the vesting period of the individual stock awards. In general, the vesting period of these stock awards is graded. Stock awards granted to nonemployees are accounted for at fair value in accordance with the provisions of SFAS No. 123, with the associated value recognized over the vesting period of the award.

Pro forma information regarding net income (loss) and net income (loss) per share is required by FAS 123. This information is required to be determined as if the Company had accounted for its employee stock awards (including shares issued under the Employee Stock Purchase Plan, collectively called "stock-based awards"), under the fair value method of FAS 123, as amended by SFAS 148 *Accounting for Stock-Based Compensation —Transition and Disclosure*. Stock-based awards have been valued using the Black-Scholes option pricing model. Among other things, the Black-Scholes model considers the expected volatility of the Company's stock price, determined in accordance with FAS 123, in arriving at an option valuation.

For purposes of pro forma disclosures, the estimated fair value of Quantum's employee stock options is amortized to expense over the vesting period of the option. The pro forma stock-based employee compensation expense has no impact on the Company's cash flows. In the future, the Company may elect, or be required, to use a different valuation model, which could result in a significantly different impact on pro forma net income (loss). For purposes of this reconciliation, the Company adds back to previously reported net income (loss) all stock-based employee compensation expense that relates to acquisitions, then deducts the pro forma stock-based employee compensation expense determined under the fair value method for all awards. Quantum's pro forma net income (loss) and net income (loss) per share follow:

| (In thousands, except per-share data) | Three Months Ended | | | led | Nine Months Ended | | | | |
|--|--------------------|-------------------|-----|-------------------|-------------------|-------------------|-----|--------------------|--|
| | Dec | ember 26, 2004 | Dec | ember 28, 2003 | Dec | ember 26, 2004 | Dec | cember 28, 2003 | |
| Reported net income (loss) | \$ | 16,285 | \$ | (5,433) | \$ | (47) | \$ | (52,887) | |
| Add back employee stock option expense | | - | | 150 | | - | | 409 | |
| Option fair value amortization | | (2,654) | | (3,295) | | (9,890) | | (12,726) | |
| Pro forma net income (loss) | \$ | 13,631 | \$ | (8,578) | \$ | (9,937) | \$ | (65,204) | |
| Basic net income (loss) per share: | | | | | | | | | |
| As reported | \$ | 0.09 | \$ | (0.03) | \$ | - | \$ | (0.30) | |
| Pro forma | \$ | 0.08 | \$ | (0.05) | \$ | (0.05) | \$ | (0.37) | |
| Diluted net income (loss) per share: | | | | | | | | | |
| As reported | \$ | 0.08 | \$ | (0.03) | \$ | - | \$ | (0.30) | |
| Pro forma | \$ | 0.07 | \$ | (0.05) | \$ | (0.05) | \$ | (0.37) | |

The weighted-average grant date fair values reported below have been estimated at the date of grant using a Black-Scholes option pricing model with the following weighted average assumptions:

| | Stock Option | on Plans | Stock Purch | ase Plan |
|-------------------------|-------------------|-------------------|-------------------|-------------------|
| | Three Month | ns Ended | Three Month | s Ended |
| | December 26, 2004 | December 28, 2003 | December 26, 2004 | December 28, 2003 |
| Option life (in years) | 2.45 | 3.05 | 1.50 | 1.75 |
| Risk-free interest rate | 3.05% | 1.86% | 2.31% | 1.48% |
| Stock price volatility | 0.73 | 0.81 | 0.76 | 0.68 |
| Dividend yield | - | - | - | - |
| | Stock Option | on Plans | Stock Purch | ase Plan |
| | Nine Month | is Ended | Nine Month | s Ended |
| | December 26, 2004 | December 28, 2003 | December 26, 2004 | December 28, 2003 |
| Option life (in years) | 3.08 | 2.16 | 1.55 | 1.50 |
| Risk-free interest rate | 2.98% | 1.63% | 1.99% | 1.48% |
| Stock price volatility | 0.79 | 0.64 | 0.74 | 0.68 |
| Dividend yield | _ | _ | - | - |

The following is a summary of weighted-average grant date fair values:

| | Three Months Ended | | | Nine Months Ended | | | ded | |
|---|--------------------|-----------|------|-------------------|------|----------|------|----------|
| | Dece | ember 26, | Dece | mber 28, | Dece | mber 26, | Dece | mber 28, |
| | | 2004 | | 2003 | 2 | 2004 | 4 | 2003 |
| Options granted under the Long-Term Incentive Plan, | | | | | | | | |
| Supplemental Plan and Stock Options Plans | \$ | 1.06 | \$ | 1.68 | \$ | 1.50 | \$ | 1.34 |
| Shares granted under the Stock Purchase Plan | \$ | 1.62 | \$ | 1.07 | \$ | 1.46 | \$ | 1.02 |

Note 3: Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of Quantum and its majority-owned subsidiaries. All material intercompany balances and transactions have been eliminated. The interim financial statements reflect all adjustments, consisting only of normal recurring adjustments that, in the opinion of management, are necessary for a fair presentation of the results for the periods shown. The results of operations for such periods are not necessarily indicative of the results expected for the full fiscal year. The Condensed Consolidated Balance Sheet as of March 31, 2004 has been derived from the audited financial statements at that date. However, it does not include all of the information and notes required by accounting principles generally accepted in the United States for complete financial statements. The accompanying financial statements should be read in conjunction with the audited financial statements of Quantum for the fiscal year ended March 31, 2004, included in its Annual Report on Form 10-K.

Note 4: Goodwill and Intangible Assets

Goodwill as of December 26, 2004 and March 31, 2004 included the following:

| ATL Products, Inc. \$ 7,711 Storage Systems M4 Data \$ 4,734 Storage Systems Benchmark (allocated to Tape Drive) 23,948 Tape Drive | (In thousands) | | oodwill | Segment | | |
|--|--|----|--------------------------|----------------------------|--|--|
| Benchmark (allocated to Storage Systems) 9,297 Storage Systems \$ 45,690 | M4 Data Benchmark (allocated to Tape Drive) | \$ | 4,734 23,948 9,297 | Storage Systems Tape Drive | | |

Acquired intangible assets are amortized over their estimated useful lives, which range from 2 to 10 years. In estimating the useful lives of intangible assets, management considered the following factors:

- The cash flow projections used to estimate the useful lives of the intangible assets showed a trend of growth that was expected to continue for an extended period of time;
- The tape automation products, in particular, have long development cycles and have experienced long product life cycles; and
- The ability to leverage core technology into new tape automation products and, therefore, to extend the lives of these technologies.

The following tables provide a summary of the carrying amount of intangible assets that will continue to be amortized:

| As o | cember 26, 2 | 2004 | As of March 31, 2004 | | | | |
|-----------|--|--|---|---|--|---|--|
| Gross | Aco | cumulated | Net | Gross | Aco | cumulated | Net |
| Amount | Am | nortization | Amount | Amount | Am | nortization | Amount |
| \$ 84,600 | \$ | (49,516) | \$ 35,084 | \$ 84,600 | \$ | (39,871) | \$44,729 |
| 22,560 | | (12,106) | 10,454 | 22,560 | | (9,879) | 12,681 |
| 2,516 | | (2,455) | 61 | 2,516 | | (2,091) | 425 |
| 14,100 | | (12,119) | 1,981 | 14,100 | | (11,720) | 2,380 |
| 4,082 | | (3,987) | 95 | 4,082 | | (3,423) | 659 |
| \$127,858 | \$ | (80,183) | \$ 47,675 | \$127,858 | \$ | (66,984) | \$60,874 |
| | Gross Amount \$ 84,600 22,560 2,516 14,100 4,082 | Gross Acc Amount Am \$ 84,600 \$ 22,560 2,516 14,100 4,082 | Gross Amount Accumulated Amortization \$ 84,600 \$ (49,516) 22,560 (12,106) 2,516 (2,455) 14,100 (12,119) 4,082 (3,987) | Amount Amortization Amount \$ 84,600 \$ (49,516) \$ 35,084 22,560 (12,106) 10,454 2,516 (2,455) 61 14,100 (12,119) 1,981 4,082 (3,987) 95 | Gross Accumulated Net Gross Amount Amortization Amount Amount \$ 84,600 \$ (49,516) \$ 35,084 \$ 84,600 22,560 (12,106) 10,454 22,560 2,516 (2,455) 61 2,516 14,100 (12,119) 1,981 14,100 4,082 (3,987) 95 4,082 | Gross Accumulated Net Gross Acc Amount Amortization Amount Amount Amount Amount \$ 84,600 \$ (49,516) \$ 35,084 \$ 84,600 \$ 22,560 (12,106) 10,454 22,560 2,516 (2,455) 61 2,516 14,100 (12,119) 1,981 14,100 4,082 (3,987) 95 4,082 | Gross Amount Accumulated Amount Net Amount Amount Gross Accumulated Amount Amount Accumulated Amount Amount Amount \$ 84,600 \$ (49,516) \$ 35,084 \$ 84,600 \$ (39,871) 22,560 (12,106) 10,454 22,560 (9,879) 2,516 (2,455) 61 2,516 (2,091) 14,100 (12,119) 1,981 14,100 (11,720) 4,082 (3,987) 95 4,082 (3,423) |

As of December 26, 2004 and March 31, 2004, net goodwill and intangible assets were \$93.4 million and \$106.6 million, respectively, and represented approximately 14% and 15% of total assets, respectively.

The total amortization expense related to intangible assets is provided in the table below:

| (In thousands) | | Three Mor | ths Ended | 1 | | | | |
|------------------------|-------|--------------|-----------|--------------|-------|--------------|--------|--------------|
| | Decem | ber 26, 2004 | Decemb | per 28, 2003 | Decem | ber 26, 2004 | Decemb | per 28, 2003 |
| Purchased technology | \$ | 3,267 | \$ | 3,189 | \$ | 9,645 | \$ | 9,567 |
| Trademarks | | 745 | | 741 | | 2,227 | | 2,224 |
| Non-compete agreements | ; | 121 | | 132 | | 364 | | 396 |
| Customer lists | | 133 | | 133 | | 399 | | 1,278 |
| Assembled workforce | | 188 | | 208 | | 564 | | 619 |
| | \$ | 4,454 | \$ | 4,403 | \$ | 13,199 | \$ | 14,084 |

The total expected future amortization related to intangible assets is provided in the table below:

| (In thousands) | Ame | ortization |
|-----------------------------------|-----|------------|
| Three months ended March 31, 2005 | \$ | 4,461 |
| Fiscal year 2006 | | 17,226 |
| Fiscal year 2007 | | 12,728 |
| Fiscal year 2008 | | 9,699 |
| Fiscal year 2009 | | 3,561 |
| Total | \$ | 47,675 |

Note 5: Special Charges

In fiscal years 2005 and 2004, Quantum took steps to reduce costs in an effort to return to profitability. The restructuring charges that resulted from these cost reduction efforts relate to the following:

- Outsourcing manufacturing
- Consolidating most of the operations supporting our two business segments
- Reducing other general expenses, including consolidating and streamlining operations and administrative functions.

The following tables show the type of activity for the three months and nine months ended December 26, 2004 and December 28, 2003.

| For the Three Months Ended | | | | For the Nine Months Ended | | | |
|----------------------------|---------|--|-----------------------------------|--|---|--|---|
| December 26, | | December 28, | | December 26, | | December 28, | |
| 2 | 2004 | | 2003 | | 2004 | | 2003 |
| \$ | (244) | \$ | 4,584 | \$ | 8,472 | \$ | 5,942 |
| | 885 | | - | | 1,695 | | 2,171 |
| | - | | - | | 60 | | 47 |
| \$ | 641 | \$ | 4,584 | \$ | 10,227 | \$ | 8,160 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| \$ | _ | \$ | _ | \$ | 2,540 | \$ | 3,011 |
| | | | | | | | |
| | 641 | | - | | 7,676 | | - |
| | - | | 4,584 | | 11 | | 5,149 |
| \$ | 641 | \$ | 4,584 | \$ | 10,227 | \$ | 8,160 |
| | Dece: 2 | December 26, 2004 \$ (244) 885 - \$ 641 \$ - | December 26, 2004 \$ (244) \$ 885 | December 26, 2004 December 28, 2003 \$ (244) \$ 4,584 885 \$ \$ 641 \$ 4,584 \$ - \$ - \$ - \$ 641 - 4,584 | December 26, 2004 December 28, 2003 December 28, 2003 \$ (244) \$ 4,584 \$ 5641 \$ 641 \$ 4,584 \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 \$ - \$ - \$ 5641 | December 26, 2004 December 28, 2003 December 26, 2004 \$ (244) \$ 4,584 \$ 8,472 885 - 1,695 - - 60 \$ 641 \$ 4,584 \$ 10,227 \$ - \$ 2,540 641 - 7,676 - 4,584 11 | December 26, 2004 December 28, 2003 December 26, 2004 December 26, 2004 \$ (244) \$ 4,584 \$ 8,472 \$ 885 - - 60 \$ 641 \$ 4,584 \$ 10,227 \$ \$ - \$ 2,540 \$ 641 - 7,676 1 - 4,584 11 - |

Fiscal year 2005

In the third quarter of fiscal year 2005,

- A charge of \$0.8 million was recorded for severance benefits and severance related costs for 26 employees impacting most Quantum functions and locations.
- A charge of \$0.9 million was recorded for our facilities in Boulder, Colorado and Colorado Springs, Colorado as a result of changes to the original assumptions.
- A charge of \$0.2 million was reversed as the costs were lower than originally anticipated for a facility in San Jose, California.
- A charge of \$0.9 million was reversed because estimated severance costs were lower than originally anticipated.

In the first and second quarters of fiscal year 2005, charges of \$5.5 million and \$3.2 million, respectively, were recorded primarily for severance benefits and severance related costs for 98 and 89 employees, respectively, impacting most Quantum functions and locations, particularly manufacturing outsourcing in the United Kingdom and research and development consolidation. In the first quarter of fiscal 2005, a charge of \$0.9 million was recorded for vacant facilities in the UK.

Fiscal year 2004

In the third quarter of fiscal year 2004,

- Quantum began consolidating most of the operations supporting the Tape Drive and Storage Solutions businesses into one organization with consolidated operational functions and a combined sales force and recorded a charge of \$4.0 million for severance benefits for 110 employees located in Colorado Springs, Colorado; Irvine, California; and San Jose, California.
- A charge of \$0.6 million was recorded for the severance benefits for 69 employees as a result of the plan to outsource manufacturing of certain automation products in the U.K.

In the first and second quarters of fiscal year 2004,

- Charges of \$0.3 million and \$0.4 million, respectively, were recorded for severance benefits for eight and nine employees, respectively, located at Quantum's facility in Colorado Springs, Colorado. These costs resulted from steps to reduce procurement activities following the outsourcing of certain manufacturing to Jabil and reductions following the integration of the Benchmark acquisition.
- Charges of \$0.1 million and \$0.5 million, respectively, were recorded for severance benefits for three and 20 employees, respectively, located in the U.K., mostly reflecting initial steps in the plan to outsource and eliminate an automation product manufacturing site in the U.K.
- A charge of \$0.4 million was recorded in the second quarter of fiscal year 2004 for separation costs related to an executive officer.

- A charge of \$2.3 million was recorded in the second quarter of fiscal year 2004 to write down a former manufacturing facility in Malaysia to its appraised value, after Quantum vacated this facility as part of the outsourcing of certain manufacturing activities to Jabil.
- Charges of \$0.5 million were reversed in the second quarter of fiscal year 2004. This \$0.5 million consisted of \$0.2 million recorded in the first quarter of fiscal year 2002 for vacant facility costs at a facility in Irvine, California; and \$0.3 million recorded in the second quarter of fiscal year 2003 related to severance charges for site and function consolidation activities. The facility charges were reversed as a result of a change in the underlying lease assumptions. The severance charges were reversed because costs were lower than originally anticipated.

The following two tables show the activity and the estimated timing of future payouts for cost reduction plans (for a complete discussion of Quantum's special charge activity in prior years, refer to Note 6 in Quantum's Annual Report on Form 10-K for the year ended March 31, 2004):

| (In thousands) | Severance Costs | | Facilities | Other | | Total | |
|---|--------------------|---------|------------|-------|------|-------|---------|
| Balance at March 31, 2004 | \$ | 2,617 | \$ 4,647 | \$ | _ | \$ | 7,264 |
| Tape Drive special charges | | 2,958 | · - | | _ | \$ | 2,958 |
| Storage Systems special charges | | 2,537 | 855 | | 60 | \$ | 3,452 |
| Cash payments | | (3,891) | (910) | | (60) | \$ | (4,861) |
| Non-cash charges | | (29) | | | | \$ | (29) |
| Balance at June 27, 2004 | \$ | 4,192 | \$ 4,592 | \$ | - | \$ | 8,784 |
| Tape Drive special charges | | 2,603 | - | | - | \$ | 2,603 |
| Storage Systems special charges | | 718 | - | | - | \$ | 718 |
| Cash payments | | (1,993) | (755) | | - | \$ | (2,748) |
| Reclassification from accrued liabilities | | 234 | - | | - | \$ | 234 |
| Special charge reversal | | (100) | (45) | | | \$ | (145) |
| Balance at September 26, 2004 | \$ | 5,654 | \$ 3,792 | \$ | - | \$ | 9,446 |
| Tape Drive special charges | | 763 | - | | - | \$ | 763 |
| Storage Systems special charges | | 73 | 1,128 | | - | \$ | 1,201 |
| Cash payments | | (1,212) | (593) | | - | \$ | (1,805) |
| Reclassification from accrued liabilities | | 153 | 284 | | - | \$ | 437 |
| Special charge reversal | | (1,080) | (243) | | - | \$ | (1,323) |
| Balance at December 26, 2004 | \$ | 4,351 | \$ 4,368 | \$ | - | \$ | 8,719 |
| | | | | | | | |
| Estimated timing of future payouts: | | | | | | | |
| Fiscal Year 2005 | \$ | 2,454 | \$ 477 | \$ | _ | \$ | 2,931 |
| Fiscal Year 2006 to 2008 | | 1,897 | 3,891 | | _ | \$ | 5,788 |
| | \$ | 4,351 | \$ 4,368 | \$ | - | \$ | 8,719 |
| | | | | | | | |

The \$8.7 million remaining special charge accrual as of December 26, 2004 is comprised of obligations for severance and vacant facilities. The severance charges will be paid during the remainder of fiscal year 2005 and fiscal year 2006. The facilities charges related to vacant facilities in Irvine, California; Colorado Springs, Colorado; and Boulder, Colorado will be paid over the respective lease terms, which continue through the third quarter of fiscal year 2008.

Note 6: <u>Net Income (Loss) Per Share</u>

The following tables set forth the computation of basic and diluted net income (loss) per share:

| Numerator December 26, 2004 December 28, 2004 December 28, 2004 December 28, 2003 Numerator Income (loss) from continuing operations \$ 16,285 \$ (6,476) \$ (37,30) \$ (33,93) Income (loss) from continuing operations \$ 16,285 \$ (5,433) 47 \$ (52,887) Net income (loss), adjusted \$ 1,750 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | (In thousands, except per-share data) | | Three Mo | nths E | Ended | Nine Months Ended | | | |
|--|--|-----|----------|--------|---------|-------------------|---------|-----|----------|
| Numerator Income (loss) from continuing operations S 16,285 S (6,476) S (47) S (53,930) Income (loss) from continued operations - 1,043 - 1,043 Net income (loss) 16,285 S (5,433) S (47) S (52,887) S (47) | | Dec | | Dec | | Dec | | Dec | , |
| Income (loss) from continuing operations S 16,285 S (6,476) S (47) S (53,930) Income from discontinued operations - 1,043 - 1,043 Net income (loss) Testino Te | Numerator | | 2001 | | 2003 | - | 2001 | | 2003 |
| Net income (loss) | | \$ | 16,285 | \$ | (6,476) | \$ | (47) | \$ | (53,930) |
| Adjustment for interest expense on convertible subordinated notes, net of taxes 1,750 - - - - Net income (loss), adjusted \$\$18,035 \$\$(5,433) \$\$(47) \$\$(52,887) Denominator | · · · · · · · · · · · · · · · · · · · | | | | 1,043 | | | | |
| Subordinated notes, net of taxes 1,750 - | Net income (loss) | | 16,285 | | (5,433) | | (47) | | (52,887) |
| Denominator Weighted average shares outstanding used to compute basic net income (loss) per share 181,607 176,550 180,744 175,002 | Adjustment for interest expense on convertible | | | | | | | | |
| Denominator Weighted average shares outstanding used to compute basic net income (loss) per share 181,607 176,550 180,744 175,002 Effect of dilutive securities: 285 - - - Dilutive potential common shares 285 - - - Dilutive common stock equivalents 606 - - - - Shares issuable upon conversion of subordinated notes 36,782 - - - - Weighted average shares outstanding used to compute diluted net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 8 0.09 0.04 - \$ 0.31 Income (loss) per share from discontinued operations - 0.01 - 0.01 Basic net income (loss) per share \$ 0.09 0.03 - \$ 0.03 Diluted net income (| , | | | | _ | | _ | | |
| Weighted average shares outstanding used to compute basic net income (loss) per share 181,607 176,550 180,744 175,002 Effect of dilutive securities: Dilutive potential common shares 285 - - - Dilutive common stock equivalents 606 - - - Shares issuable upon conversion of subordinated notes 36,782 - - - Weighted average shares outstanding used to compute diluted net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 50.09 0.04 - 0.03 0.03 Income (loss) per share from discontinued operations - 0.01 - 0.01 Basic net income (loss) per share 0.09 0.03 - 0.03 Diluted net income (loss) per share 0.08 0.04 - 0.03 Diluted net income (loss) per share from continuing operations 0.08 0.04 - 0.03 Income (loss) per share from discontinued operat | Net income (loss), adjusted | \$ | 18,035 | \$ | (5,433) | \$ | (47) | \$ | (52,887) |
| Weighted average shares outstanding used to compute basic net income (loss) per share 181,607 176,550 180,744 175,002 Effect of dilutive securities: Dilutive potential common shares 285 - - - Dilutive common stock equivalents 606 - - - Shares issuable upon conversion of subordinated notes 36,782 - - - Weighted average shares outstanding used to compute diluted net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 50.09 0.04 - 0.03 0.03 Income (loss) per share from discontinued operations - 0.01 - 0.01 Basic net income (loss) per share 0.09 0.03 - 0.03 Diluted net income (loss) per share 0.08 0.04 - 0.03 Diluted net income (loss) per share from continuing operations 0.08 0.04 - 0.03 Income (loss) per share from discontinued operat | | | | | | | | | |
| compute basic net income (loss) per share 181,607 176,550 180,744 175,002 Effect of dilutive securities: Dilutive potential common shares 285 - - - - Dilutive common stock equivalents 606 - - - - Shares issuable upon conversion of subordinated notes 36,782 - - - - Weighted average shares outstanding used to compute diluted net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 8 0.09 (0.04) - \$ (0.31) Income (loss) per share from discontinued operations - 0.01 - 0.01 Basic net income (loss) per share \$ 0.09 (0.03) - \$ (0.30) Diluted net income (loss) per share \$ 0.09 (0.04) - \$ (0.30) Diluted net income (loss) per share from continuing operations \$ 0.08 (0.04) - \$ (0.31) Income (l | | | | | | | | | |
| Effect of dilutive securities: Dilutive potential common shares Dilutive potential common shares Dilutive common stock equivalents Shares issuable upon conversion of subordinated notes Weighted average shares outstanding used to compute diluted net income (loss) per share Basic net income (loss) per share: Income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share Shares issuable upon conversion of subordinated notes 219,280 176,550 180,744 175,002 Net income (loss) per share: Income (loss) per share: Income (loss) per share from continuing operations Income per share from discontinued operations Shares issuable upon conversion of subordinated notes 100,004 100,004 100,004 100,005 100,005 100,005 Diluted net income (loss) per share Income (loss) per share from continuing operations Income per share from discontinued operations Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income (loss) per share from continuing operations Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 100,001 Diluted net income (loss) per share Income per share from discontinued operations 100,001 1 | | | 101 (07 | | 176.550 | | 100.744 | | 177.002 |
| Dilutive potential common shares 285 - - - Dilutive common stock equivalents 606 - - - Shares issuable upon conversion of subordinated notes 36,782 - - - Weighted average shares outstanding used to compute diluted net income (loss) per share 219,280 176,550 180,744 175,002 Net income (loss) per share 8 0.09 (0.04) - \$ (0.31) Income (loss) per share from continuing operations - 0.01 - 0.01 Basic net income (loss) per share \$ 0.09 (0.03) - \$ (0.30) Diluted net income (loss) per share \$ 0.09 (0.04) - \$ (0.30) Diluted net income (loss) per share \$ 0.08 (0.04) - \$ (0.31) Income (loss) per share from continuing operations - 0.01 - \$ (0.31) Income per share from discontinued operations - 0.01 - 0.01 | | | 181,607 | | 176,550 | | 180,744 | | 1/5,002 |
| Dilutive common stock equivalents Shares issuable upon conversion of subordinated notes Weighted average shares outstanding used to compute diluted net income (loss) per share Net income (loss) per share Basic net income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share Shares issuable upon conversion of subordinated operations Shares issuable upon conversion of subordinated to subordinated operations Shares issuable upon conversion of subordinated to subordinated operations Shares issuable upon conversion of subordinated operations Shares issuable upon conversion operation | | | 205 | | | | | | |
| Shares issuable upon conversion of subordinated notes Weighted average shares outstanding used to compute diluted net income (loss) per share Net income (loss) per share Basic net income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share \$\begin{array}{cccccccccccccccccccccccccccccccccccc | • | | | | = | | = | | - |
| subordinated notes Weighted average shares outstanding used to compute diluted net income (loss) per share Net income (loss) per share 219,280 176,550 180,744 175,002 | • | | 000 | | - | | - | | - |
| Weighted average shares outstanding used to compute diluted net income (loss) per share219,280176,550180,744175,002Net income (loss) per shareBasic net income (loss) per share:Income (loss) per share from continuing operations\$ 0.09\$ (0.04)\$ -\$ (0.31)Income per share from discontinued operations-0.01-0.01Basic net income (loss) per share\$ 0.09\$ (0.03)\$ -\$ (0.30)Diluted net income (loss) per shareIncome (loss) per share from continuing operations\$ 0.08\$ (0.04)\$ -\$ (0.31)Income per share from discontinued operations-0.01-0.01 | 1 | | 26 782 | | | | | | |
| Net income (loss) per share Basic net income (loss) per share: Income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share Solution (loss) per share Income (loss) per share Income (loss) per share Income (loss) per share Solution (loss) per share Income (loss) per share from continuing operations Solution (loss) per share Income (loss) per share from continuing operations Solution (loss) per share Income (loss) per share from continuing operations Solution (loss) per share Income (loss) per share from continuing operations Solution (loss) per share Income (loss) per share | | | 30,782 | | = | | = | | - |
| Net income (loss) per share Basic net income (loss) per share: Income (loss) per share from continuing operations \$ 0.09 \$ (0.04) \$ - \$ (0.31) Income per share from discontinued operations | | | 219 280 | | 176 550 | | 180 744 | | 175 002 |
| Basic net income (loss) per share: Income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share \$\begin{array}{c ccccccccccccccccccccccccccccccccccc | r r () r | | 217,200 | | 170,000 | | 100,7 | | 170,002 |
| Basic net income (loss) per share: Income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share \$\begin{array}{c ccccccccccccccccccccccccccccccccccc | Net income (loss) per share | | | | | | | | |
| Income (loss) per share from continuing operations Income per share from discontinued operations Basic net income (loss) per share 0.09 | | | | | | | | | |
| Income per share from discontinued operations Basic net income (loss) per share $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$ | ` / - | \$ | 0.09 | \$ | (0.04) | \$ | _ | \$ | (0.31) |
| Diluted net income (loss) per share Income (loss) per share from continuing operations \$ 0.08 \$ (0.04) \$ - \$ (0.31) Income per share from discontinued operations - 0.01 - 0.01 | | | - | | 0.01 | | - | | 0.01 |
| Income (loss) per share from continuing operations \$ 0.08 \$ (0.04) \$ - \$ (0.31) Income per share from discontinued operations - 0.01 - 0.01 | Basic net income (loss) per share | \$ | 0.09 | \$ | (0.03) | \$ | - | \$ | (0.30) |
| Income per share from discontinued operations | Diluted net income (loss) per share | | | | | | | - | |
| | Income (loss) per share from continuing operations | \$ | 0.08 | \$ | (0.04) | \$ | - | \$ | (0.31) |
| Diluted net income (loss) per share $$0.08$$ $$(0.03)$ $$-$$ $$(0.30)$ | | | | | 0.01 | | | | 0.01 |
| | Diluted net income (loss) per share | \$ | 0.08 | \$ | (0.03) | \$ | - | \$ | (0.30) |

The computations of diluted net income (loss) per share for the periods presented excluded the effect of the following because the effect would have been antidilutive except for the three months ended December 26, 2004:

- 4.375% convertible subordinated notes issued in July 2003, which are convertible into 36.8 million shares of Quantum common stock (229.885 shares per \$1,000 note)
- Options to purchase 30.8 million shares and 34.9 million shares of Quantum common stock were outstanding at December 26, 2004, and December 28, 2003, respectively.

Note 7: Inventories and Service Inventories

Inventories consisted of the following:

| (In thousands) | Decem | ber 26, 2004 | March 31, 2004 | | |
|---|-------|------------------|----------------|------------------|--|
| Materials and purchased parts | \$ | 19,868 | \$ | 18,264 | |
| Work in process | | 3,256 | | 1,597 | |
| Finished goods | | 25,191 | | 28,482 | |
| - | \$ | 48,315 | \$ | 48,343 | |
| Service inventories consisted of the following: (In thousands) | Decem | nber 26, 2004 | <u>M</u> a | rch 31, 2004 | |
| Component parts Finished units | \$ | 29,860 24,431 | \$ | 28,192 23,066 | |
| | \$ | 54 291 | -\$ | 51 258 | |

Note 8: Accrued Warranty and Indemnifications

The following table details the quarterly and year-to-date change in the accrued warranty balance:

| (In thousands) | | Three Mor | nths Ende | ed | Nine Months Ended | | | | |
|-----------------------------------|-------------------|-----------|-------------------|---------|-------------------|----------|-------|---------------|--|
| | December 26, 2004 | | December 28, 2003 | | December 26, 2004 | | Decen | nber 28, 2003 | |
| Beginning balance | \$ | 33,932 | \$ | 44,503 | \$ | 38,015 | \$ | 49,582 | |
| Additional warranties issued | | 6,614 | | 6,447 | | 16,430 | | 18,503 | |
| Adjustments for warranties issued | | | | | | | | | |
| in prior fiscal years | | 1,310 | | - | | 2,625 | | 4,311 | |
| Settlements made in cash | | (7,982) | | (9,667) | | (23,196) | | (31,113) | |
| Ending Balance | \$ | 33,874 | \$ | 41,283 | \$ | 33,874 | \$ | 41,283 | |

Quantum warrants its products against defects for periods ranging from 12 to 39 months. A provision for estimated future costs and estimated returns for credit relating to warranty is recorded when products are shipped and revenue is recognized. Quantum's estimate of future costs to satisfy warranty obligations is primarily based on estimates of future failure rates and future costs of repair, including materials consumed in the repair and labor and overhead amounts necessary to perform the repair.

The estimates of future product failure rates are based on both historical product failure data and anticipated future failure rates. If future actual failure rates differ from its estimates, Quantum records the impact in subsequent periods. Similarly, the estimates of future costs of repair are based on both historical data and anticipated future costs. If future actual costs to repair differ significantly from its estimates, Quantum records the impact of these unforeseen cost differences in subsequent periods.

Indemnifications

Quantum has off-balance sheet transactions consisting of certain financial guarantees, both express and implied, related to product liability and potential infringement of intellectual property. Other than certain product liabilities recorded as of December 26, 2004, Quantum did not record a liability associated with these guarantees because Quantum has little or no history of costs associated with such indemnification requirements. Contingent liabilities associated with product liability may be mitigated by insurance coverage that Quantum maintains.

Note 9: Credit Agreements, Short-Term Debt and Convertible Subordinated Debt

Quantum's debt includes the following:

| | As of | | | | | | |
|---|-------|------------------|----------------|----------------|--|--|--|
| (In thousands) | | nber 26, 2004 | March 31, 2004 | | | | |
| Short-term debt (M4 Data (Holdings) Ltd. debentures) Convertible subordinated debt | \$ | 1,511 160,000 | \$ | 537 160,000 | | | |
| | \$ | 161,511 | \$ | 160,537 | | | |
| Weighted average interest rate | | 4.381% | | 4.377% | | | |

Convertible subordinated debt

On July 30, 2003, Quantum issued 4.375% convertible subordinated notes in the aggregate principal amount of \$160.0 million due in 2010, in a private placement transaction. The notes are unsecured obligations subordinated in right of payment to all of Quantum's existing and future senior indebtedness. The notes mature on August 1, 2010 and are convertible at the option of the holder at any time prior to maturity, unless previously converted, into an aggregate of 36.8 million shares of Quantum common stock at a conversion price of \$4.35 per share. Quantum cannot redeem the notes prior to August 5, 2008. Quantum received net proceeds from the notes of \$155.2 million, after deducting commissions and expenses. In August 2003, Quantum used the net proceeds from the sale of the notes plus cash to redeem its 7% convertible subordinated notes due in 2004.

On August 21, 2003, Quantum redeemed the \$287.5 million of 7% convertible subordinated notes that had been issued in July 1997. The notes had a maturity date of August 1, 2004 and were convertible at the option of the holder at any time prior to maturity, unless previously redeemed, into shares of Quantum common stock and Maxtor common stock. The notes were convertible into 6.2 million shares of Quantum common stock (or 21.587 shares per \$1,000 note) and 4.7 million shares of Maxtor common stock (or 16.405 shares per \$1,000 note). Quantum previously had a recorded receivable from Maxtor of \$95.8 million for the principal portion of the debt previously attributed to the Hard Disk Drive ("HDD") group and for which Maxtor agreed to reimburse Quantum for both principal and associated interest payments. The redemption in August 2003 included all these 7% convertible subordinated notes and was at 101% of the aggregate principal amount. The aggregate redemption price of the notes was \$290.4 million, which included a premium paid of \$2.9 million. On August 14, 2003, Quantum received \$95.8 million from Maxtor, which represented the full amount for Maxtor's portion of the debt.

Short-term debt (M4 Data debentures)

Quantum acquired all the outstanding stock of M4 Data on April 12, 2001 for approximately \$58.0 million in consideration. The purchase agreement also included additional contingent consideration to be paid annually from 2002 through 2005 based on future revenues, which may result in additional debentures being issued. The debentures of \$0.5 million were issued in the first quarter of fiscal year 2004 based on revenues in the preceding fiscal year and paid after being called by the holders in the first quarter of fiscal year 2005. The debentures of \$1.5 million were issued in the second quarter of fiscal year 2005 based on revenues in the preceding fiscal year.

Credit line

In December 2002, Quantum entered into a secured senior credit facility with a group of banks, providing Quantum with a \$100.0 million revolving credit line and a \$50.0 million synthetic lease that contains the same financial covenants as the revolving credit line. In March 2004, Quantum amended the secured senior credit facility to extend the maturity to March 2006 and adjusted several covenant requirements. As of December 26, 2004, \$91.1 million of this revolving credit line is committed to standby letters of credit, of which \$50.0 million secures Quantum's obligation to the lessor under its synthetic lease (see Note 13 "Commitments and Contingencies").

In January 2005, Quantum amended the revolving credit line and the synthetic lease agreement to reflect the Certance acquisition (See Note 17 "Subsequent Event"). The revolving credit line was amended to increase the line from \$100 million to \$145 million and to adjust covenant requirements. The synthetic lease agreement was amended to reduce the

letter of credit obligation to the lessor under the synthetic lease from \$50 million to \$37.5 million and to adjust covenant requirements. As of January 5, 2005, \$78.6 million of the revolving credit line was committed to standby letters of credit.

Borrowings under the revolving credit line bear interest at either the London interbank offering rate (LIBOR) with option periods of one to nine months or a base rate, plus a margin determined by a leverage ratio. The credit facility is secured by a blanket lien on all of the assets of Quantum and contains certain financial and reporting covenants, which Quantum is required to satisfy as a condition of the credit line. There is also a cross default provision between this facility and the synthetic lease facility such that a default on one facility constitutes a default on the other facility. As of December 26, 2004, Quantum was in compliance with all of the credit line covenants.

Note 10: Stock Incentive Plans

Stock Option Plans

Quantum has Stock Option Plans (the "Plans") that provide for the issuance of stock options, stock appreciation rights, stock purchase rights, and long-term performance awards (collectively referred to as "options") to employees, consultants, officers and affiliates of Quantum. The Plans have reserved 50.9 million shares of stock for future issuance. As of December 26, 2004, 20.0 million shares of stock were available for grant. Options under the Plans generally expire no later than ten years from the grant date and generally vest over four years. Restricted stock granted under the Plans generally vests over two to three years.

A summary of activity relating to Quantum's Plans follows:

| | Options | Weigh | ted-Avg. |
|-------------------------------------|----------------|--------|-----------|
| | (In thousands) | Exerci | ise Price |
| Outstanding as of March 31, 2004 | 33,855 | \$ | 6.39 |
| Granted | 3,962 | \$ | 2.03 |
| Exercised | (944) | \$ | 0.88 |
| Canceled | (6,050) | \$ | 7.71 |
| Outstanding as of December 26, 2004 | 30,823 | \$ | 5.74 |
| | | | |
| Exercisable as of December 26, 2004 | 20,433 | \$ | 6.97 |

The following tables summarize information about options outstanding and exercisable as of December 26, 2004:

| | Options | V | Veighted | Weighted Average | Options | W | eighted |
|--------------------------|----------------|---------|-------------|-------------------------------|----------------|------|------------|
| | Outstanding | Average | | Average Remaining Exercisable | | A | verage |
| Range of Exercise Prices | (In thousands) | Exe | rcise Price | Contractual Life | (In thousands) | Exer | cise Price |
| \$ 0.96 \$ 2.95 | 9,781 | \$ | 2.65 | 5.74 | 5,124 | \$ | 2.64 |
| \$ 2.96 \$ 3.78 | 6,701 | \$ | 3.36 | 8.00 | 2,825 | \$ | 3.29 |
| \$ 3.82 \$ 8.69 | 6,935 | \$ | 6.81 | 5.98 | 5,408 | \$ | 7.01 |
| \$ 8.72 \$ 13.75 | 6,528 | \$ | 10.22 | 5.34 | 6,198 | \$ | 10.22 |
| \$13.85 \$ 24.11 | 878 | \$ | 16.68 | 3.84 | 878 | \$ | 16.68 |
| | 30,823 | \$ | 5.74 | 6.15 | 20,433 | \$ | 6.97 |

The effect on reported net income (loss) and net income (loss) per share of accounting for employee stock options under the fair value method is disclosed in Note 2 "Pro Forma Stock Compensation Expense".

Note 11: <u>Income Taxes</u>

The tax benefit recorded for the three months ended December 26, 2004 was \$11.9 million compared to the tax expense recorded for the three months ended December 28, 2003 of \$2.7 million. The current quarter's tax benefit reflects the provision of local foreign income taxes, state taxes, and \$3.5 million for the U.S. tax associated with our decision to pay a

dividend from foreign subsidiaries as provided for in the recently enacted Homeland Reinvestment Act, offset by a reduction in a contingent tax accrual of \$15.6 million. The reduction in the contingent tax accrual related to the execution of a Settlement Agreement with Maxtor Corporation on December 23, 2004 as well as the resolution of the Internal Revenue Service's audit of our fiscal years ending March 31, 1997, 1998, and 1999. The decision to repatriate foreign earnings was primarily based upon the significant cash requirements of the Certance acquisition. The tax expense for the prior year reflected local foreign income taxes, state taxes, as well as foreign withholding taxes.

The tax benefit recorded for the nine months ended December 26, 2004 was \$8.7 million compared to the tax expense recorded for the nine months ended December 28, 2003 of \$29.9 million. The current period's tax benefit reflects withholding taxes, local foreign income taxes, state taxes, and \$3.5 million for the U.S. tax associated with our decision to pay a dividend from foreign subsidiaries as provided for in the recently enacted Homeland Reinvestment Act, offset by a reduction in a contingent tax accrual of \$15.6 million. The reduction in the contingent tax accrual relates to the execution of a Settlement Agreement with Maxtor Corporation on December 23, 2004 as well as the resolution of the Internal Revenue Service's audit of our fiscal years ending March 31, 1997, 1998, and 1999. The decision to repatriate foreign earnings was primarily based upon the significant cash requirements of the Certance acquisition.

The Settlement Agreement with Maxtor was executed on December 23, 2004, and included a Mutual General Release and Global Settlement Agreement with Maxtor Corporation, the corporation to which Quantum sold its former hard disk drive business on March 30, 2001. Under the Settlement Agreement, Quantum and Maxtor:

- (a) Settled, released and discharged each other from liability with respect to certain currently outstanding claims that the parties have against each other, and which the parties may have against each other in the future, arising out of or related to the disposition of the hard disk drive business to Maxtor, including claims related to the Tax Sharing and Indemnity Agreement,
- (b) Agreed that Quantum would be entitled to any refunds and be responsible for any deficiency with respect to the resolution of the Internal Revenue Service's audits of Quantum for the fiscal years ending March 31, 1997 through and including March 31, 1999,
- (c) Agreed upon Quantum's and Maxtor's joint control of and equal payment of fees and costs associated with the Internal Revenue Service's audit of Quantum for the fiscal years ending March 31, 2000 through and including March 31, 2002, and
- (d) Amended certain provisions of the Tax Sharing Agreement, including:
 - Section 1 of the Tax Sharing Agreement provided for the sharing of the tax liabilities of the hard disk drive business acquired by Maxtor and the business retained by Quantum for periods prior to April 2, 2001. Quantum and Maxtor have disputed the operation of this section. Under the Settlement Agreement all claims arising under this section are released and the section is terminated in its entirety.
 - Section 3(a) of the Tax Sharing Agreement provided for Maxtor's indemnity of Quantum for various taxes attributable to periods prior to April 2, 2001. Under the Tax Sharing Agreement, this indemnity obligation was limited to the sum of \$142,000,000 plus 50% of the excess over \$142,000,000. Under the Settlement Agreement, Maxtor's remaining tax indemnity liability under section 3(a) for all tax claims is limited to \$8,760,000 (except that the amount may be increased in circumstances considered remote that relate to the IRS audit of Quantum for the fiscal years ending March 31, 1997 through and including March 31, 1999).

The prior year provision reflected a \$21.3 million charge to provide a valuation allowance against our net deferred tax assets. The tax expense for the periods prior to the second quarter of fiscal year 2005 reflected foreign withholding taxes, in addition to local foreign income taxes and state taxes. The new Japan-US treaty became effective on July 1, 2004, the beginning of the Company's second quarter of fiscal year 2005, and eliminated withholding taxes on royalty income. As a result, our income tax expense has decreased significantly in the second and third quarter of fiscal year 2005.

Note 12: Litigation

On August 7, 1998, Quantum was named as one of several defendants in a patent infringement lawsuit filed in the U.S. District Court for the Northern District of Illinois, Eastern Division. The plaintiff, Papst Licensing GmbH ("Papst"), owns numerous United States patents, which Papst alleges are infringed upon by hard disk drive products that were sold by HDD. In October 1999 the case was transferred to a federal district court in New Orleans, Louisiana, where it has been joined with other lawsuits involving Papst for purposes of coordinated discovery under multi-district litigation rules. The other lawsuits have Maxtor, Minebea Limited, and IBM as parties. The outcome of this patent infringement lawsuit is uncertain. Quantum currently cannot estimate the extent of the potential damages in the Papst dispute against it because the complaint by Papst asserts an unspecified amount of damages. As part of Quantum's disposition of HDD to Maxtor,

Maxtor has agreed to assume the defense of the Papst claims against HDD and has also agreed to indemnify Quantum with respect to litigation relating to this dispute.

On April 15, 2003, Storage Technology Corporation ("StorageTek") filed suit against Quantum in the U.S. District Court in Colorado, alleging that Quantum infringes two patents relating to the use of an optical servo system in a tape drive. The suit seeks a permanent injunction against Quantum as well as the recovery of monetary damages, including treble damages for willful infringement. Trial has been scheduled for March 21, 2005. Quantum believes that StorageTek's patents are invalid and Quantum intends to defend itself vigorously. Given the inherent uncertainty of the litigation, Quantum currently cannot estimate the extent of the potential damages in the StorageTek dispute.

On August 8, 2003, a class action lawsuit was filed against Quantum in the Superior Court of the State of California for the County of San Francisco. Hitachi Maxell, Ltd., Maxell Corporation of America, Fuji Photo Film Co., Ltd., and Fuji Photo Film U.S.A., Inc. are named in the lawsuit as codefendants. The plaintiff, Franz Inc., alleges violation of California antitrust law, violation of California unfair competition law, and unjust enrichment. Franz Inc. charges, among other things, that the defendants entered into agreements and conspired to monopolize the market and fix prices for data storage tape compatible with DLT® tape drives. Quantum denies the allegations of the complaint and intends to defend itself vigorously against the claims asserted by Franz. Franz seeks an order that the lawsuit be maintained as a class action and that defendants be enjoined from continuing the violations alleged in the complaint. Franz also seeks compensatory damages, treble damages, statutory damages, attorneys' fees, costs, and interest. A class certification hearing has been scheduled for March 2005. Given the early stages and inherent uncertainty of the litigation, Quantum currently cannot estimate the extent of the potential damages in the litigation.

Adverse resolution of any third party infringement claim or other litigation could subject Quantum to substantial liabilities and require Quantum to refrain from manufacturing and selling certain products. In addition, the costs incurred in intellectual property litigation and other litigation can be substantial, regardless of the outcome.

Note 13: Commitments and Contingencies

Synthetic Lease

In August 1997, Quantum entered into a five-year synthetic lease agreement with a group of financial institutions (collectively, the "lessor") for the construction and lease of a campus facility in Colorado Springs, Colorado, comprised of three buildings. The campus was the center of the Tape Drive business' operations until the transfer of tape drive production to Penang, Malaysia in fiscal year 2002. The Colorado Springs facility now houses only administrative, research and development, procurement resources and testing operations located in one of the three buildings. With respect to the other two buildings, which are not in use by Quantum, one is vacant and one has been 60% sublet pursuant to a sublease agreement dated August 2004. The lease for the three buildings is accounted for as an operating lease in accordance with SFAS No. 13 *Accounting for Leases*.

In December 2002, Quantum renegotiated this lease, which now expires in December 2007. The total minimum lease payments from the third quarter of fiscal year 2005 until the scheduled expiration date in December 2007 are estimated to be approximately \$5.9 million and approximate the lessor's debt interest service costs. The minimum lease payments will fluctuate depending on short-term interest rates.

The lease is partially secured by a standby letter of credit issued under Quantum's revolving line of credit and a blanket lien on all of the assets of Quantum. The revolving line of credit expires in March 2006. At that time Quantum could be required to post cash collateral to secure the lease, unless other financial arrangements are made that are acceptable to the lessor.

The lease commitment requires Quantum to maintain specified financial covenants. If in future quarters Quantum were to fail to comply with these financial covenants and were unable to obtain a waiver, or amend the lease, for such non-compliance, the lessor could terminate the lease. This could result in Quantum having to purchase and/or cause a third party to purchase the facilities promptly and potentially at a substantial discount to their current appraised value. There is a cross default provision between this facility and the credit line facility (refer to Note 9 "Credit Agreements, Short-Term Debt and Convertible Subordinated Debt") such that a default on one facility constitutes a default on the other facility.

At the end of the lease term, Quantum has the following options and obligations:

- (1) Quantum may renew the lease if the lessor accepts a renewal at its discretion;
- (2) Quantum may purchase the facility for approximately \$50 million (the "stipulated sales price"); or
- (3) If Quantum has paid all sums owing under the lease and is not otherwise in default under the lease or the credit line facility at the end of the stated lease term, Quantum may find a third party to purchase the facility. In such event, Quantum has guaranteed any shortfall between the net proceeds from the sale of the property to the third party and the stipulated sales price, up to a maximum amount payable equal to 87.7% of the stipulated sales price, or \$43.9 million.

Appraised value of the facility, the collateral that would be used to satisfy the contingent obligation, was estimated at \$50 million and is subject to reappraisal. At any time during the lease term, Quantum may purchase (or cause a third party to purchase) the facility for the stipulated sales price. If Quantum defaults under the lease, its only option is to purchase the facility for the stipulated sales price. If Quantum had to purchase the property and if the fair value is less than the stipulated sales price on the purchase date, Quantum would incur the charge for the difference, which could be material.

Commitments to purchase inventory

Quantum outsourced tape drive manufacturing to a contract manufacturer, Jabil, during the third quarter of fiscal year 2003. The Storage Systems business has increased its use of contract manufacturers for certain manufacturing functions during the same period. Under these arrangements, the contract manufacturer procures inventory to manufacture products based upon a forecast of customer demand provided by Quantum. Quantum is responsible for the financial impact on the contract manufacturer of any reduction or product mix shift in the forecast relative to materials that the contract manufacturer had already purchased under a prior forecast. Such a variance in forecasted demand could require a cash payment for finished goods in excess of current customer demand or for costs of excess or obsolete inventory.

As of December 26, 2004, Quantum issued non-cancelable purchase orders for \$36.3 million to purchase finished goods from its contract manufacturers and had not incurred any significant liability for finished goods in excess of current customer demand or for the costs of excess or obsolete inventory.

Note 14: Business Segment Information

Quantum's reportable segments are Tape Drive and Storage Systems. These reportable segments have distinct products with different production processes. Tape Drive segment consists of tape drives and media. Storage Systems segment consists of tape automation systems and service and includes disk based backup products. Quantum directly markets its products to computer manufacturers and through a broad range of distributors, resellers and systems integrators.

Quantum evaluates segment performance based on operating income (loss) excluding special charges and other infrequent or unusual items. Quantum does not allocate interest and other income, interest expense, or taxes to operating segments. Additionally, Quantum does not allocate all assets by operating segment, only those assets included in the table below:

| (In thousands) | nds) Three Months Ended | | | | | | | | | |
|----------------------------|-------------------------|---------------|-----------|-------------------|------------|------------|--|--|--|--|
| | Dec | cember 26, 20 | 004 | December 28, 2003 | | | | | | |
| | | Storage | | ' | Storage | | | | | |
| | Tape Drive | Systems | Total | Tape Drive | Systems | Total | | | | |
| Revenue | \$117,890 | \$ 83,509 | \$201,399 | \$134,090 | \$ 71,293 | \$205,383 | | | | |
| Cost of revenue | 76,468 | 64,880 | 141,348 | 84,702 | 55,620 | 140,322 | | | | |
| Gross margin | 41,422 | 18,629 | 60,051 | 49,388 | 15,673 | 65,061 | | | | |
| Research and development | 12,031 | 9,208 | 21,239 | 16,143 | 8,230 | 24,373 | | | | |
| Sales and marketing | 6,499 | 13,594 | 20,093 | 9,152 | 15,011 | 24,163 | | | | |
| General and administrative | 8,927 | 4,408 | 13,335 | 8,279 | 5,112 | 13,391 | | | | |
| Special charges | 992 | (351) | 641 | 866 | 3,718 | 4,584 | | | | |
| Total operating expenses | 28,449 | 26,859 | 55,308 | 34,440 | 32,071 | 66,511 | | | | |
| Operating income (loss) | \$ 12,973 | \$ (8,230) | \$ 4,743 | \$ 14,948 | \$(16,398) | \$ (1,450) | | | | |

| (In thousands) | Nine Months Ended | | | | | | | | | |
|-------------------------------|-------------------|-------------------------|------------|------------|----------------------|-------------|--|--|--|--|
| | De | cember 26, 20 | 04 | De | cember 28, 20 | 03 | | | | |
| | | Storage | | | Storage | | | | | |
| | Tape Drive | Systems | Total | Tape Drive | Systems | Total | | | | |
| Revenue | \$331,327 | \$222,801 | \$554,128 | \$400,600 | \$201,873 | \$602,473 | | | | |
| Cost of revenue | 215,838 | 168,202 | 384,040 | 260,593 | 155,149 | 415,742 | | | | |
| Gross margin | 115,489 | 54,599 | 170,088 | 140,007 | 46,724 | 186,731 | | | | |
| Research and development | 41,062 | 24,719 | 65,781 | 51,529 | 25,971 | 77,500 | | | | |
| Sales and marketing | 22,834 | 41,677 | 64,511 | 28,004 | 45,131 | 73,135 | | | | |
| General and administrative | 23,714 | 12,827 | 36,541 | 25,656 | 14,857 | 40,513 | | | | |
| Special charges | 6,388 | 3,839 | 10,227 | 4,191 | 3,969 | 8,160 | | | | |
| Total operating expenses | 93,998 | 83,062 | 177,060 | 109,380 | 89,928 | 199,308 | | | | |
| Operating income (loss) | \$ 21,491 | \$ (28,463) | \$ (6,972) | \$ 30,627 | \$ (43,204) | \$ (12,577) | | | | |
| (In thousands) | As of | As of December 26, 2004 | | | As of March 31, 2004 | | | | | |
| | | Storage | | | Storage | | | | | |
| | Tape Drive | Systems | Total | Tape Drive | Systems | Total | | | | |
| Inventories | \$ 22,063 | \$ 26,252 | \$ 48,315 | \$ 15,651 | \$ 32,692 | \$ 48,343 | | | | |
| Service inventories | \$ 29,773 | \$ 24,518 | \$ 54,291 | \$ 33,636 | \$ 17,622 | \$ 51,258 | | | | |
| Goodwill and intangibles, net | \$ 35,678 | \$ 57,687 | \$ 93,365 | \$ 38,738 | \$ 67,826 | \$106,564 | | | | |

Note 15: Comprehensive Income (Loss)

Total comprehensive income (loss), net of tax if any, for the three months and nine months ended December 26, 2004, and December 28, 2003 is presented in the following table:

| (In thousands) | | Three Mon | nths End | ed | Nine Months Ended | | | | |
|---|----------------------|-----------|----------------------|---------|----------------------|------|----------------------|----------|--|
| | December 26, 2004 | | December 28, 2003 | | December 26, 2004 | | December 28, 2003 | | |
| Net income (loss) | \$ | 16,285 | \$ | (5,433) | \$ | (47) | \$ | (52,887) | |
| Foreign currency translation adjustment | | 772 | | 1,157 | | 340 | | 1,843 | |
| Total comprehensive income (loss) | \$ | 17,057 | \$ | (4,276) | \$ | 293 | \$ | (51,044) | |

Note 16: Recent Accounting Pronouncements

In July 2004, the Emerging Issues Task Force ("EITF") issued EITF Issue No. 02-14 Whether an Investor Should Apply the Equity Method of Accounting to Investments Other Than Common Stock. This issue addresses the determination of whether an investment is in-substance common stock and when to perform that evaluation but does not address the determination of whether an investor has the ability to exercise significant influence over the operating and financial policies of the investee. The pronouncement is effective for fiscal periods beginning after September 15, 2004. For existing investments, the investor should make an initial determination as to whether the investment is in-substance common stock based on the circumstances existing as of the date of first application of this issue. The Company does not believe that the adoption of this standard will have a material impact on its consolidated balance sheet or statement of operations.

In March 2004, the EITF reached a consensus on Issue No. 03-01, "The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments." EITF No. 03-01 provides guidance on recording other-than-temporary impairments of cost method investments and requires additional disclosures for those investments. In September 2003, a FASB Staff Position was issued that delays the recognition and measurement guidance in EITF No. 03-01 until the final issuance of Financial Accounting Standards Board ("FASB") Staff Position Issue 03-01a. The adoption of the recognition and measurement provisions is not expected to have a material impact on the Company's consolidated balance sheet or statement of operations. The disclosure requirements are effective for fiscal years ending after June 15, 2004, and are required only for annual periods.

In March 2004, the EITF issued EITF Issue No. 03-06, *Participating Securities and the Two-class Method Under SFAS No. 128, Earnings Per Share*. EITF Issue No. 03-06 addresses a number of questions regarding the computation of earnings per share ("EPS") by companies that have issued securities other than common stock that contractually entitle the holder to participate in dividends and earnings of the company when, and if, it declares dividends on its common stock. The issue also provides further guidance in applying the two-class method of calculating EPS. It clarifies what constitutes a participating security and how to apply the two-class method of computing EPS once it is determined that a security is participating, including how to allocate undistributed earnings to such a security. This pronouncement is effective for fiscal periods beginning after March 31, 2004. The adoption of this standard did not have an impact on the Company's computation of EPS.

In October 2004, the Emerging Issues Task Force ("EITF") issued EITF Issue No. 04-08, *Accounting Issues Related to Certain Features of Contingently Convertible Debt and the Effect on Diluted Earnings Per Share*. This issue addresses when contingently convertible instruments should be included in diluted earnings per share computations. The pronouncement will be effective for reporting periods ending after December 15, 2004. The adoption of this standard did not have an impact on the Company's computation of diluted earnings per share.

In October 2004, the EITF issued EITF Issue No. 04-10, Applying Paragraph 19 of Statement of Financial Accounting Standards ("SFAS") No. 131 in Determining Whether to Aggregate Operating Segments that do not meet the Quantitative Thresholds. SFAS No. 131 Disclosures About Segments of an Enterprise and Related Information requires that a public business enterprise report financial and descriptive information about its reportable operating segments. This issue addresses how to aggregate operating segments that do not meet the quantitative thresholds in SFAS No. 131. The pronouncement is effective for fiscal years ending after October 13, 2004. The adoption of this standard did not have an impact to the existing reportable operating segments of the Company.

In December 2004, the FASB issued SFAS No. 123 (revised 2004) *Share-Based Payment* ("SFAS 123R"), which replaces SFAS No. 123 *Accounting for Stock-Based Compensation* ("SFAS 123") and supersedes APB Opinion No. 25 *Accounting for Stock Issued to Employees*. SFAS 123R requires all share-based payments to employees, including grants of employee stock options, to be recognized in the financial statements based on their fair values beginning with the first interim or annual period after June 15, 2005, with early adoption encouraged. The pro forma disclosures previously permitted under SFAS 123 no longer will be an alternative to financial statement recognition. Quantum is required to adopt SFAS 123R in

the second quarter of fiscal year 2006, beginning July 1, 2005. Under SFAS 123R, Quantum must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at date of adoption. The transition methods include a modified-prospective and a modified-retroactive adoption options. Under the modified-retroactive option, prior periods may be restated either as of the beginning of the year of adoption or for all periods presented. The modified-prospective method requires that compensation expense be recorded for all unvested stock options and restricted stock at the beginning of the first quarter of adoption of SFAS 123R, while the modified-retroactive methods would record compensation expense for all unvested stock options and restricted stock beginning with the first period restated. Quantum is evaluating the requirements of SFAS 123R and expects that the adoption of SFAS 123R will have a material impact on Quantum's consolidated results of operations and earnings per share. Quantum has not yet determined the method of adoption or the effect of adopting SFAS 123R, and it has not determined whether the adoption will result in amounts that are similar to the current pro forma disclosures under SFAS 123.

Note 17: Subsequent Event

On January 5, 2005, Quantum acquired all of the shares of Certance Holdings and its subsidiaries ("Certance"), a privately held supplier of tape backup drives and data protection solutions, for \$60 million in cash paid to the Certance shareholders plus the direct costs of the acquisition. The acquisition will be accounted for as a purchase.

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, Forward-looking statements in this report usually contain the words "will," "estimate," "anticipate," "expect", "believe" or similar expressions and variations or negatives of these words. All forward-looking statements including, but not limited to, (1) our expectation that the current installed base of tape drives will result in continued demand for the tape media cartridges, (2) our expectation that media royalties will continue to be a significant source of our DLT® revenues, gross margins, operating income and cash flow, (3) our expectation that we will continue to derive a substantial majority of our revenue from products based on our tape technology, (4) our expectation that we will incur additional future charges for anticipated restructurings, including future payments equal to \$2.9 million in fiscal year 2005 and \$5.8 million between fiscal years 2006 and 2008, (5) our intention to pursue product initiatives in order to further improve gross margins, increase operating efficiencies and effectiveness, and reduce operating costs, (6) our belief that strong competition in the tape drive, tape media and tape automation systems markets will result in further price erosion, (7) our expectation that we will realize annual cost savings from our first half2005 restructuring programs of approximately \$15 million, (8) our expectation that any debentures that we issue after the date of this Quarterly Report on Form 10-Q in connection with our acquisition of M4 Data will total approximately \$2 million in principal amount, (9) our belief that our existing cash and capital resources will be sufficient to meet all currently planned expenditures and sustain our operations for the next 12 months, (10) our expectation that we will return to profitability, (11) our belief that our ultimate liability in any infringement claims made by any third parties against us will not be material to us. (12) our expectation that we will make additional acquisitions in the future, (13) our expectation that our future contractual payment obligations equal no more than approximately \$40 million within one year, \$8.1 million between one and two years, \$7 million between two and three years and \$232 million beyond three years, and (14) our belief that our total foreign exchange rate exposure is not significant, are inherently uncertain as they are based on management's expectations and assumptions concerning future events, and they are subject to numerous known and unknown risks and uncertainties. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. As a result, our actual results may differ materially from the forward-looking statements contained herein. Factors that could cause actual results to differ materially from those described herein include. but are not limited to, (1) the amount of orders received in future periods; (2) our ability to timely ship our products; (3) uncertainty regarding IT spending and the corresponding uncertainty in the demand for tape drives and tape automation products; (4) our continued receipt of media royalties from media manufacturers at or above historical levels; (5) a continued trend toward centralization of storage; (6) our ability to achieve anticipated pricing, cost and gross margin levels, particularly on tape drives, given lower volumes and continuing price and cost pressures; (7) the successful execution of our strategy to expand our businesses into new directions; (8) our ability to successfully introduce new products; (9) our ability to achieve and capitalize on changes in market demand; (10) acceptance of, and demand for, our products; (11) our ability to maintain supplier relationships; and (12) those factors discussed under "Trends and Uncertainties" elsewhere in this Quarterly Report on Form 10-Q. Our forward-looking statements are not guarantees of future performance. We disclaim any obligation to update information in any forward-looking statement.

Business Description

Quantum Corporation ("Quantum", the "Company", "us" or "we") (NYSE:DSS), founded in 1980, is a global leader in storage, delivering reliable backup, recovery and archive solutions that meet demanding requirements for data integrity and availability with superior price performance and comprehensive service and support. We are the world's largest supplier of half-inch cartridge tape drives. Our DLTtape® Technology is standard for tape backup, recovery, and archive business-critical data for the mid-range enterprise. We offer the broadest portfolio of tape autoloaders and libraries and are one of the pioneers in the disk-based backup market, providing solutions that emulate a tape library but are optimized for backup and recovery.

On January 5, 2005, Quantum acquired all of the shares of Certance Holdings and its subsidiaries ("Certance"), a privately held supplier of tape backup drives and data protection solutions, for \$60 million in cash paid to the Certance shareholders plus the direct costs of the acquisition.

Previously, Quantum was also in the hard disk drive business, which operated as Quantum's Hard Disk Drive group ("HDD"). This business was acquired by Maxtor Corporation ("Maxtor") on April 2, 2001.

Business Summary

Quantum has two data storage business segments: the Tape Drive business and the Storage Systems business. Our Tape Drive business consists of tape drive and tape media cartridge product lines. Our Storage Systems business consists of tape automation systems and service and includes disk-based backup systems.

While continuing to develop and introduce new products in the storage market, we have also continued to take steps to reduce costs in order to return to profitability. In recent years and in the first nine months of fiscal year 2005, our business has experienced declining total revenues, lower gross margins, and operating losses. Some of the factors driving these trends included increased competition from other computer equipment manufacturers and the generally weak economic conditions that persisted between 2000 and 2002, and to a lesser extent in 2003. These factors resulted in generally lower prices and unit sales because of reduced customer spending on Information Technology ("IT"). Because of the long-term impact of these trends and the reduced corporate infrastructure that we required following the disposition of HDD to Maxtor at the beginning of fiscal year 2002, which represented a major corporate realignment for Quantum, we have taken numerous cost reduction actions in recent years and in the first nine months of fiscal year 2005. Spending on IT has increased in recent quarters, and this has benefited our business. However, the overall impact of the negative trends has not been fully reversed or offset, and we incurred further costs for cost reduction steps and had operating losses in the first nine months of fiscal year 2005. The cost reduction steps we are taking are aimed at eventually returning Quantum to profitability on a consistent basis.

Tape Drive business

In our Tape Drive business, we design, develop, license, service, and market tape drives, which include both value and performance drives, as well as tape media cartridges. Our value drives, the DLTtape® VS drives, are targeted at the "value" or "price sensitive" segment of the tape drive market. Our performance tape drives, Super DLTtape® drives, are targeted at the "performance sensitive" segment of the tape drive market. We earn approximately 60% of our revenue by selling tape drives and the tape media cartridges used by tape drives. Most of our media revenue from royalties is paid to us by manufacturers who license our tape media cartridge technology. Super DLTtape® Technology has a higher storage capacity and transfer rate than DLTtape® technology. Both DLTtape® and Super DLTtape® products are used to back up large amounts of data stored on network servers. DLTtape® and Super DLTtape® are based on our half-inch Digital Linear Tape technology that is used in mid-range UNIX and NT system backup and archive applications.

DLTtape® and Super DLTtape® drives store data on DLTtape® and Super DLTtape® media cartridges, respectively. Historical use of tape drives has shown that drives use many tape media cartridges per year in archival and backup processes. This historical use suggests that the installed base of tape drives will result in continued demand for tape media cartridges. Our tape media cartridges are manufactured and sold by licensed third party manufacturers and, to a minor extent, directly by us.

We receive a royalty on tape media cartridges sold by our licensees. We prefer that a substantial portion of our tape media cartridge sales occur through this license model because this minimizes our operational risks, asset investments and expenses and provides an efficient distribution channel. Currently, approximately 86% of our tape media cartridge unit sales occurred through this license model. We believe that the large installed base of tape drives and our licensing of tape media cartridges are of strategic importance to us because they contribute to both our direct sales of tape media cartridges and also provide us with royalty income from our licensing partners. Media royalties have been a significant source of our gross margins, operating income and cash flow, and this trend is expected to continue.

As of the end of first quarter of fiscal year 2005, substantially all of Quantum's tape drive manufacturing has been outsourced. The manufacturing of tape drives was outsourced to Jabil Circuit Inc. ("Jabil") in fiscal year 2003, under an agreement dated August 29, 2002.

Certance tape drive products include: Linear Tape Open (LTO) Ultrium, DAT/DDS, Travan, media cartridges, and recording heads used in tape drives. LTO Ultrium technology solutions provide data protection for midrange through enterprise networks. DAT/DDS products offer data protection for small to midsize business networks. Travan products are designed to reliably and economically protect the data of mobile and home office users. Certance media cartridges provide reliable backup, protection and storage for business-critical data protection requirements.

Storage Systems business

In our Storage Systems business, we design, develop, manufacture, market and sell tape automation systems, disk-based backup systems and related service and support. Our tape automation systems, including tape libraries and autoloaders, serve the entire mid-range tape library data storage market from desktop computers to enterprise-class computers. We offer a broad line of tape automation systems, which are used to manage, store and transfer data in enterprise networked computing environments. Our disk-based backup systems include Enhanced Backup Systems.

Products

Our products include:

Tape Drive business:

Quantum's Tape Drive business offers tape drive products and tape media cartridges based on DLTtape® Technology, which are targeted to serve workgroup, mid-range and enterprise business needs.

• SDLTTM tape drives

The SDLT Series includes drives that have native capacities of up to 300 gigabytes (GB) (600 GB compressed) and transfer rates of up to 36 megabytes (MB) per second (72 MB compressed). The SDLT 600 drive uses new Super DLTtape® II media cartridges and can back-read cartridges written on the DLT® VS160 drive and the SDLT 320 drive. The SDLT 600 also incorporates DLTSageTM, which is a new architecture-based suite of predictive and preventive maintenance diagnostic tools that enable users to more simply manage tape storage environments. The DLTSage architecture is built on standards that interface into current storage environments. DLT*Ice*TM delivers additional benefit to the SDLT 600 product by providing WORM (Write Once, Read Many) archival functionality, using standard Super DLTtape® II media cartridges. The SDLT 320 uses Super DLTtape® I media cartridges and can back-read cartridges written on most DLT® and DLT® VS drives.

• DLT® VS tape drives

The Series of DLT® VS drives includes tape drives with up to 80 GB of native capacity (160 GB compressed) and sustained data transfer rates of up to 8 MB per second (16 MB compressed). The DLT® VS160 drive uses DLT® VS1 media cartridges. The DLT® VS80 drive is compatible with DLTtape® IV media cartridges.

• Super DLTtape® media cartridges

The Super DLTtape® media cartridges are designed and formulated specifically for use with SDLT tape drives. The capacity of a Super DLTtape® II media cartridge is up to 300 GB native (600 GB compressed). The capacity of a Super DLTtape® I media cartridge is up to 160 GB native (320 GB compressed).

• DLTtape® media cartridges

The DLTtape® and DLTtape® VS media cartridges are designed and formulated for use with DLT® and DLT® VS tape drives. The capacity of these media cartridges is up to 80 GB (160 GB compressed).

Storage Systems business:

Quantum Tape Libraries, Autoloaders and disk-based backup systems automatically manage and protect business-critical data in network environments. Our modular solutions maximize customer investment with simple-to-manage systems for workgroup, departmental, mid-range, and enterprise-class applications. Our automated systems are fully compatible with major hardware platforms and are supported by nearly 30 popular data management software applications including popular packages such as VERITAS NetBackup, VERITAS BackupExec, Legato NetWorker, Computer Associates BrightStor, CommVault Galaxy, and IBM Tivoli.

Our Storage Systems products are divided into the following two categories to reflect different go-to-market business models.

• High-Volume Products

High-volume products are sold mainly through third party distributors, value-added resellers and Original Equipment Manufacturers ("OEMs") and include the ValueLoaderTM, the SuperLoaderTM, and the M-Series family of tape libraries featuring the M1500, M1800 and M2500.

<u>ValueLoader</u>

The ValueLoader is designed for the desktop or standard 19 inch rack and uses a single DLT VS80, DLT VS160, SDLT320, LTO-1 or LTO-2 tape drive with an eight-cartridge capacity and provides up to 1.6TB of data storage and 108 GB/hour throughput.

SuperLoader

The SuperLoader tape library is a scalable tape autoloader that provides up to 3.2 terabytes (TB) of capacity and 108GB/hour throughput in a 2U (U is a standard of measure, 1.75" high) rack-mount form factor and is a modular, high-density tape automation solution designed for the workgroup environment. It contains one or two removable active magazines and is available with up to 16 cartridges and a bar code reader for high performance inventory management. The SuperLoader supports a single DLT1, SDLT320, LTO-1 or LTO-2 tape drive and comes standard with on-board web-based remote management.

M-Series Libraries

Completing our high-volume line is the M-Series family of tape libraries. The M1500, M1800 and M2500 are modular automation systems which customers can integrate together as their storage needs grow. The M1500 is a modular library that is rack mountable and available in increments of one or two drives and 21 (DLT and Super DLT) or 25 (LTO) cartridges. The M1800 has double the performance and capacity of the M1500 and can accommodate up to four drives and 50 cartridges. The M2500 supports up to 6 drives and 84 cartridges and can be combined with the M1500 and/or M1800 to provide customers with scalability and investment protection. The M-Series now supports the SDLT600 tape drives for a capacity of 25.2TB and 777GB/hour throughput in a single M2500. The M-Series libraries easily scale up to 20 drives and 250 cartridges.

• Enterprise Products

Enterprise products are sold mainly through value-added resellers, OEMs, and to direct accounts. These products require a higher level of customer engagement to complete a more complex Storage Systems sale and include the P-Series libraries and our DX-Series Enhanced Backup Systems.

P-Series Libraries

Quantum's newest tape library is the PX720, our fifth generation enterprise tape automation platform developed by Quantum. Accommodating up to 20 SCSI or native Fibre Channel tape drives and up to 726 LTO/642 SDLT cartridges in a single chassis, the PX720 provides more than 2.5TB/hour of native throughput performance and 193TB native capacity. The PX720 includes fully redundant power and cooling, proactive component-level monitoring, remote library management, programmable load ports as standard offerings, on-site installation and a one year on-site warranty. Multiple PX720s can be linked together to provide up to 100 drives and up to 3,560 LTO/3,150 SDLT slots, for a total native capacity of 945 TB.

The P4000 and the P7000 feature Prism Library ArchitectureTM are storage solutions for the enterprise data center. The P4000 scales to 322 data cartridges and 10 tape drives, providing up to 97TB of native capacity and 1.3TB/hour native throughput performance. The P7000 scales up to 679 data cartridges and 16 tape drives, providing up to 204TB native capacity and 2.1TB/hour native performance. Multiple P-Series libraries can be linked together to form a single library system providing up to 718TB capacity and 10.1TB/hour native performance.

DX-Series Enhanced Backup Systems

The DX-Series Enhanced Backup Systems (DX30 and DX100) emulate a tape library and seamlessly integrate into existing backup environments without changes to policies or procedures. Supported by every major backup software

vendor, the DX-Series provides user definable virtual tape drives and cartridges to meet data center requirements. Designed specifically for extremely fast and reliable backup and restore operations, the DX-Series architecture includes redundant and hot-swappable components that deliver up to 64TB (raw) capacity and up to 2TB/hr performance. A Web-based Graphical User Interface (GUI) provides system management along with event monitoring and notification. The DX-Series complements tape libraries by allowing them to be dedicated to archive operations.

• StorageCare Services

StorageCareTM services are a group of services that support Quantum products from purchase through product life. StorageCare services include product installation and integration, warranty support, spare part sales, and on-site service agreements.

For more information about our products, please visit our website at <u>www.quantum.com</u>. The contents of our website are not incorporated into this Form 10-Q.

CRITICAL ACCOUNTING POLICIES

Our discussion and analysis of the financial condition and results of operations is based on the accompanying Condensed Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these statements requires us to make significant estimates and judgments about future uncertainties that affect reported assets, liabilities, revenues and expenses and related disclosures. We base our estimates on historical experience and on various other assumptions believed to be reasonable under the circumstances. Our reported financial position or results of operations may be materially different under different conditions or when using different estimates and assumptions. In the event that estimates or assumptions prove to be different from actual results, adjustments are made in subsequent periods to reflect more current information. We believe that the following accounting policies require our most difficult, subjective or complex judgments because of the need to make estimates about the effect of matters that are inherently uncertain. The judgments and uncertainties that affect the application of those policies in particular could result in materially different amounts being reported under different conditions or using different assumptions.

Revenue Recognition

Revenue from sales of products to OEMs and distributors is recognized: when passage of title and risk of ownership are transferred to customers; when persuasive evidence of an arrangement exists; when the price to the buyer is fixed or determinable; and when collection is reasonably assured. In the period when the revenue is recognized for either OEMs or distributors, allowances are provided for estimated future price adjustments, such as volume rebates, price protection, and future product returns. Since we have historically been able to reliably estimate the amount of allowances required for future price adjustments and product returns, we recognize revenue, net of projected allowances, upon shipment to our customers.

These allowances are based on the OEMs' and distributors' master agreements, programs in existence at the time the revenue is recognized, historical information, contractual limits and plans regarding price adjustments and product returns. Revenue from distributor arrangements is a significant portion of our total revenue. If we were unable to reliably estimate the amount of future price adjustments and product returns in any specific reporting period, then we would be required to defer recognition of the revenue until the right to future price adjustments and product returns lapsed and we were no longer under any obligation to reduce the price or accept the return of the product.

Royalty revenue is recognized based on actual licensee sales when such sales incorporate technology licensed from Quantum. Revenue from separately priced extended warranty and product service contracts is initially deferred and recognized as revenue ratably over the contract period.

When elements such as hardware and services are contained in a single arrangement, or in related arrangements with the same customer, we allocate revenue to the separate elements based on relative fair value provided we have fair value for all elements of the arrangement. If in an arrangement we have fair value for undelivered elements but not the delivered element, we defer the fair value of the undelivered elements and the residual revenue is allocated to the delivered elements. Undelivered elements typically include installation and services. If fair value does not exist for undelivered elements, then revenue for the entire arrangement is deferred until all elements have been delivered.

Warranty expense and liability

We generally warrant our products against defects for 12 to 39 months. A provision for estimated future costs and estimated returns for credit relating to warranty claims is recorded when products are shipped and revenue recognized. Our estimate of future costs to satisfy warranty obligations is primarily based on our estimates of future failure rates and our estimates of future costs of repair including materials consumed in the repair, and labor and overhead amounts necessary to perform the repair.

The estimates of future product failure rates are based on both historical product failure data and anticipated future failure rates. If future actual failure rates differ from our estimates, we will record the impact in subsequent periods. Similarly, the estimates of future costs of repair are based on both historical data and anticipated future costs. If future actual costs to repair were to differ significantly from our estimates, we would record the impact of these unforeseen costs or cost reductions in subsequent periods.

Inventory Valuation

We value our inventories that are held for resale to customers at the lower of cost or market. Cost is determined by the first-in, first-out ("FIFO") method and includes direct material, direct labor, factory overhead and other direct costs. Market is "net realizable value", which, for finished goods and goods in process, is the estimated selling price, less costs to complete and dispose of the inventory. For raw materials, it is replacement cost or the cost of acquiring similar products from our vendors. While cost is readily determinable, estimates of market value involve significant estimates and judgments about the future.

We initially record our inventory at cost and each quarter evaluate the difference, if any, between cost and market. The determination of the market value of inventories is primarily dependent on estimates of future demand for our products, which in turn is based on other market estimates such as technological change, competitor actions and estimates of future selling prices.

We record write-downs for the amount that cost of inventory exceeds our estimated market value. No adjustment is required when market value exceeds cost.

Service Inventories

We value our service inventories at the lower of cost or market. Service inventories consist of both component parts, which are primarily used to repair defective units, and finished units, which are provided for customer use permanently or on a temporary basis while the defective unit is being repaired. Cost is determined by the FIFO method and includes direct material, direct labor, overhead and other direct costs. Market is "net realizable value", which, for components, is replacement cost or the cost of acquiring similar products from our vendors. For finished goods, market value is the estimated selling price less costs to complete and dispose of the inventories. While cost is readily determinable, the estimates of market involve significant estimates and judgments about the future.

We carry service inventories because we generally provide product warranty for 12 to 39 months and earn revenue by providing enhanced warranty and repair service outside this warranty period. We initially record our service inventories at cost and each quarter evaluate the difference, if any, between cost and market. The determination of the market value of service inventories is dependent on estimates, including the estimated amount of component parts expected to be consumed in the future warranty and out of warranty service, the estimated number of units required to meet future customer needs, the estimated selling prices of the finished units, and the estimated useful lives of finished units.

We record write-downs for the amount that cost of service inventories exceeds our estimated market value. No adjustment is required when market value exceeds cost.

Goodwill and Intangible Assets

We have a significant amount of goodwill and intangible assets on our balance sheet related to acquisitions. As of December 26, 2004, the net amount of \$93.4 million of goodwill and intangible assets represented 14% of total assets.

As a result of adopting SFAS No. 142 *Goodwill and Other Intangible Assets* on April 1, 2002, we discontinued the amortization of goodwill. Instead, goodwill was reviewed for impairment upon adoption of SFAS No. 142 and is reviewed annually thereafter, or more frequently when indicators of impairment are present.

Intangible assets are carried and reported at acquisition cost, net of accumulated amortization subsequent to acquisition. The acquisition cost is amortized over the estimated useful lives, which range from 2 to 10 years. Intangible assets are reviewed for impairment whenever events or circumstances indicate impairment might exist, or at least annually, in accordance with SFAS No. 144 *Accounting for the Impairment or Disposal of Long-lived Assets*. Projected undiscounted net cash flows expected to be derived from the use of those assets are compared to the respective net carrying amounts to determine whether any impairment exists. Impairment, if any, is based on the excess of the carrying amount over the fair value of those assets.

The determination of the net carrying value of goodwill and intangible assets and the extent to which, if any, there is impairment are dependent on material estimates and judgments on our part, including the useful life over which the intangible assets are to be amortized, and the estimates of the value of future net cash flows, which are based upon further estimates of future revenues, expenses and operating margins.

Special Charges

In recent periods and over the past several years, we recorded significant special charges related to the realignment and restructuring of our business operations. These charges represent expenses incurred in connection with cost reduction programs that we have undertaken and consist of the cost of involuntary termination benefits, separation benefits, stock compensation charges, facilities charges and other costs of exiting activities or geographies.

The charges for severance and exit costs require the use of estimates, primarily related to the number of employees paid severance, the amount of severance and related benefits to be paid, and the cost of exiting facilities, including estimates and assumptions related to future maintenance costs, our ability to secure a sub-tenant, if applicable, and any sublease income to be received in the future.

In the fourth quarter of fiscal year 2003, we became subject to SFAS No. 146 Accounting for Costs Associated with Exit or Disposal Activities, which superseded the Emerging Issues Task Force ("EITF") Issue No. 94-3 Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring). SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred rather than at the date of an entity's commitment to an exit plan. The statement further establishes fair value as the objective for initial measurement of the liability and that employee benefit arrangements requiring future service beyond a "minimum retention period" be recognized over the future service period. Under SFAS No. 146, if we fail to make accurate estimates regarding these costs or to accurately estimate the timing of the completion of planned activities, we may be required to record additional expenses or expense reductions in the future.

Severance charges may be accounted for SFAS No. 112 *Employers' Accounting for Postemployment Benefits* since we currently have a benefit plan with defined termination benefits based on years of service.

Income Taxes

We account for income taxes in accordance with SFAS No. 109 *Accounting for Income Taxes*, which requires that deferred tax assets and liabilities be recognized for the effect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. SFAS No. 109 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some or all of the deferred tax asset will not be realized.

We have provided a full valuation allowance against our U.S. net deferred tax assets due to our history of net losses, difficulty in predicting future results and our conclusion that we cannot rely on projections of future taxable income to realize the deferred tax assets.

Significant management judgment is required in determining our deferred tax assets and liabilities and valuation allowances for purposes of assessing our ability to realize any future benefit from our net deferred tax assets. We intend to maintain this valuation allowance until sufficient positive evidence exists to support the reversal of the valuation allowance. Future income tax expense will be reduced to the extent that we have sufficient positive evidence to support a reversal of, or decrease in, our valuation allowance.

RESULTS OF OPERATIONS

Revenue

| (In thousands) | Three Mor | nths Ended | | |
|-----------------|--------------|--------------|-------------|--------------|
| | December 26, | December 28, | Increase / | % Increase / |
| | 2004 | 2003 | (decrease) | (decrease) |
| Tape drives | \$ 67,352 | \$ 81,959 | \$ (14,607) | -17.8% |
| Tape media | 19,631 | 18,648 | 983 | 5.3% |
| Tape royalty | 30,907 | 33,483 | (2,576) | -7.7% |
| Tape Drive | 117,890 | 134,090 | (16,200) | -12.1% |
| | | | | |
| Storage Systems | 83,509 | 71,293 | 12,216 | 17.1% |
| | \$ 201,399 | \$ 205,383 | \$ (3,984) | -1.9% |
| | | | | |
| (In thousands) | Nine Mon | ths Ended | | |
| | December 26, | December 28, | Increase / | % Increase / |
| | 2004 | 2003 | (decrease) | (decrease) |
| Tape drives | \$ 194,679 | \$ 244,830 | \$ (50,151) | -20.5% |
| Tape media | 48,980 | 55,026 | (6,046) | -11.0% |
| Tape royalty | 87,668 | 100,744 | (13,076) | -13.0% |
| Tape Drive | 331,327 | 400,600 | (69,273) | -17.3% |
| | | | | |
| Storage Systems | 222,801 | 201,873 | 20,928 | 10.4% |
| | \$ 554,128 | \$ 602,473 | \$ (48,345) | -8.0% |

Tape Drive Revenue

The decrease in tape drive revenue in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year primarily reflected lower unit sales. The decline in unit sales reflected lower unit shipments of older tape drives reaching end of life status, partially offset by increased unit shipments of latest generation value and performance tape drives. The latest generation value and performance drives include the VS160 and the Super DLT®600. This decline in unit sales reflected intense competition, less demand from our key OEM customers, and that the customer qualifications and the corresponding product sales ramp for the latest generation tape drives have taken longer than we had anticipated.

The change in tape media revenue in the three and nine months ended December 26, 2004 as compared to the corresponding period of the previous fiscal year reflects price decline, partially offset by increase in unit shipments for the nine months ended December 26, 2004 and fully offset for the three months ended December 26, 2004.

The decline in media royalties for three and nine months ended December 26, 2004 reflects lower tape media unit sales by our media licensees. The decrease in tape media unit sales was caused by a corresponding decline in tape drive unit sales in recent years since our tape drives consume and create demand for media. This has resulted in declining royalties because the royalties are based on a combination of our licensees' media revenue and unit sales.

Storage Systems Revenue

The increase in revenue in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year primarily reflected an increase in sales of our autoloader product (ValueLoaders and SuperLoaders), enterprise class tape library and corresponding service.

Gross Margin

| (In thousands) | Three Mon | ths Ended | | | |
|-----------------------------------|--------------|--------------|-------------|--|--|
| | December 26, | December 28, | Increase / | | |
| | 2004 | 2003 | (decrease) | | |
| Tape Drive gross margin | \$ 41,422 | \$ 49,388 | \$ (7,966) | | |
| Storage Systems gross margin | 18,629 | 15,673 | 2,956 | | |
| Quantum gross margin | \$ 60,051 | \$ 65,061 | \$ (5,010) | | |
| Tape Drive gross margin rate | 35.1% | 36.8% | -1.7% | | |
| Storage Systems gross margin rate | 22.3% | 22.0% | 0.3% | | |
| Quantum gross margin rate | 29.8% | 31.7% | -1.9% | | |
| (In thousands) | Nine Mon | | | | |
| | December 26, | December 28, | Increase / | | |
| | 2004 | 2003 | (decrease) | | |
| Tape Drive gross margin | \$ 115,489 | \$ 140,007 | \$ (24,518) | | |
| Storage Systems gross margin | 54,599 | 46,724 | 7,875 | | |
| Quantum gross margin | \$ 170,088 | \$ 186,731 | \$ (16,643) | | |
| Tape Drive gross margin rate | 34.9% | 34.9% | 0.0% | | |
| Storage Systems gross margin rate | 24.5% | 23.1% | 1.4% | | |
| | | | | | |

Tape Drive Segment Gross Margin

The decrease in gross margin in the three and nine months ended December 26, 2004 as compared to the corresponding period of the previous fiscal year reflected lower revenue, particularly the decline in royalty revenue of \$2.6 million and \$13.1 million for the three months and nine months ended December 26, 2004, respectively.

Storage Systems Segment Gross Margin

The increase in gross margin for the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year reflected higher revenue, reflecting an increase in sales of our autoloader product, enterprise class tape library and corresponding service.

Operating Expenses

| (In thousands) | | | Three Mor | | | | | | |
|-----------------|-----|------------|-----------|------|-----------|---------|----------------|----------|---------------|
| | | | % of | | | % of | | | Change as a % |
| | Dec | eember 26, | Segment | Dec | ember 28, | Segment | ent Increase / | | of Segment |
| | | 2004 | Revenue | 2003 | | Revenue | (decrease) | | Revenue |
| Tape Drive | \$ | 27,457 | 23.3% | \$ | 33,574 | 25.0% | \$ | (6,117) | -1.7% |
| Storage Systems | | 27,210 | 32.6% | | 28,353 | 39.8% | \$ | (1,143) | -7.2% |
| Subtotal | \$ | 54,667 | 27.1% | \$ | 61,927 | 30.2% | \$ | (7,260) | -3.1% |
| Special charges | | 641 | | | 4,584 | | | (3,943) | |
| Total | \$ | 55,308 | | \$ | 66,511 | | \$ | (11,203) | • |
| | | | | | | | | | |

| (In thousands) | | | Nine Mon | | | | | |
|-----------------|-----|------------|----------|----|------------|---------|-------------|---------------|
| | | | % of | | | % of | | Change as a % |
| | Dec | cember 26, | Segment | De | cember 28, | Segment | Increase / | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (decrease) | Revenue |
| Tape Drive | \$ | 87,610 | 26.4% | \$ | 105,189 | 26.3% | \$ (17,579) | 0.1% |
| Storage Systems | | 79,223 | 35.6% | | 85,959 | 42.6% | (6,736) | -7.0% |
| Subtotal | \$ | 166,833 | 30.1% | \$ | 191,148 | 31.7% | \$ (24,315) | -1.6% |
| Special charges | | 10,227 | | | 8,160 | | 2,067 | |
| Total | \$ | 177,060 | | \$ | 199,308 | | \$ (22,248) | |

Research and Development Expenses

| (In thousands) | | | Three Mor | | | | | | |
|-----------------|-----|-----------|-----------|-------|------------|---------|------------|----------|---------------|
| | | | % of | | | % of | | | Change as a % |
| | Dec | ember 26, | Segment | De | cember 28, | Segment | Increase / | | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 12,031 | 10.2% | \$ | 16,143 | 12.0% | \$ | (4,112) | -1.8% |
| Storage Systems | | 9,208 | 11.0% | | 8,230 | 11.5% | | 978 | -0.5% |
| Total | \$ | 21,239 | 10.5% | \$ | 24,373 | 11.9% | \$ | (3,134) | -1.4% |
| | | | į | | | | | | |
| (In thousands) | | | Nine Mon | ths E | nded | | | | |
| | | | % of | | | % of | | | Change as a % |
| | Dec | ember 26, | Segment | De | cember 28, | Segment | In | crease / | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 41,062 | 12.4% | \$ | 51,529 | 12.9% | \$ | (10,467) | -0.5% |
| Storage Systems | | 24,719 | 11.1% | | 25,971 | 12.9% | | (1,252) | -1.8% |
| Total | \$ | 65,781 | 11.9% | \$ | 77,500 | 12.9% | \$ | (11,719) | -1.0% |
| | | | • | | | | | | |

Tape Drive Research and Development Expenses

The decrease in research and development expenses in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year mostly reflected reduced salary expense as a result of cost reduction actions. The decrease in research and development expenses as a percentage of revenue reflected lower expenses.

Storage Systems Research and Development Expenses

The change in research and development expenses in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year mostly reflected reduced salary expense as a result of cost reduction actions. The decrease in research and development expenses as a percentage of revenue reflected lower expenses and higher Storage Systems revenue.

Sales and Marketing Expenses

| (In thousands) | | | Three Mor | ths E | | | | | |
|-----------------|----|------------|-----------|-------|-----------|---------------|----|-----------|------------|
| | | | % of | | | Change as a % | | | |
| | De | cember 26, | Segment | Dec | ember 28, | Segment | In | icrease / | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 6,499 | 5.5% | \$ | 9,152 | 6.8% | \$ | (2,653) | -1.3% |
| Storage Systems | | 13,594 | 16.3% | | 15,011 | 21.1% | | (1,417) | -4.8% |
| Total | \$ | 20,093 | 10.0% | \$ | 24,163 | 11.8% | \$ | (4,070) | -1.8% |

| (In thousands) | | | Nine Mon | ths E | | | | | |
|-----------------|----|------------|----------|-------|------------|---------|---------------|----------|------------|
| | | | % of | % of | | | Change as a % | | |
| | De | cember 26, | Segment | De | cember 28, | Segment | Increase / | | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 22,834 | 6.9% | \$ | 28,004 | 7.0% | \$ | (5,170) | -0.1% |
| Storage Systems | | 41,677 | 18.7% | | 45,131 | 22.4% | | (3,454) | -3.7% |
| Total | \$ | 64,511 | 11.6% | \$ | 73,135 | 12.1% | \$ | (8,624) | -0.5% |

Tape Drive Sales and Marketing Expenses

The decrease in sales and marketing expenses in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year mainly reflected lower salary expense as a result of cost reduction actions. The decreases in sales and marketing expenses as a percentage of revenue reflected lower revenue with a proportionally larger reduction in sales and marketing expenses.

Storage Systems Sales and Marketing Expenses

The decrease in sales and marketing expenses in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year reflected lower spending on marketing programs as a result of cost reduction actions. The decrease in sales and marketing expenses as a percentage of revenue also reflected higher revenue.

General and Administrative Expenses

| (In thousands) | | | Three Mor | ths E | | | | | |
|-----------------|-----|------------|-----------|-------|------------|---------|----|----------|---------------|
| | | | % of | | | % of | | | Change as a % |
| | Dec | cember 26, | Segment | De | cember 28, | Segment | In | crease / | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 8,927 | 7.6% | \$ | 8,279 | 6.2% | \$ | 648 | 1.4% |
| Storage Systems | | 4,408 | 5.3% | | 5,112 | 7.2% | | (704) | -1.9% |
| Total | \$ | 13,335 | 6.6% | \$ | 13,391 | 6.5% | \$ | (56) | 0.1% |
| | | | | | | | | | |
| (In thousands) | | | Nine Mon | ths E | nded | | | | |
| | | | % of | | | % of | | | Change as a % |
| | Dec | cember 26, | Segment | De | cember 28, | Segment | In | crease / | of Segment |
| | | 2004 | Revenue | | 2003 | Revenue | (d | ecrease) | Revenue |
| Tape Drive | \$ | 23,714 | 7.2% | \$ | 25,656 | 6.4% | \$ | (1,942) | 0.8% |
| Storage Systems | | 12,827 | 5.8% | | 14,857 | 7.4% | | (2,030) | -1.6% |
| Total | \$ | 36,541 | 6.6% | \$ | 40,513 | 6.7% | \$ | (3,972) | -0.1% |
| | | | | | | | | | |

Tape Drive General and Administrative Expenses

The increase in general and administrative expenses in the three months ended December 26, 2004 as compared to the corresponding period of the previous fiscal year reflected increased legal expenses and the cost of implementing Sarbanes-Oxley requirements, largely offset by the impact of cost reduction actions which included reduced headcount. The decrease in general and administrative expenses in the nine months ended December 26, 2004 as compared to the corresponding period of the previous fiscal year reflected cumulative impact of cost reduction actions partially offset by increased legal expenses and the cost of implementing Sarbanes-Oxley requirements in the third quarter of fiscal 2005. The increase in general and administrative expenses as a percentage of revenue reflected primarily lower revenue.

Storage Systems General and Administrative Expenses

The decrease in general and administrative expenses in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the previous fiscal year resulted from the impact of cost reduction actions which included reduced headcount. The decrease in general and administrative expenses as a percentage of revenue reflected higher revenue and lower expenses.

Special Charges

The steps we have taken to return to profitability and right-size our company following our decline in revenue and the sale of the HDD business have resulted in numerous special charges. Special charges included the cost of major restructuring steps such as the outsourcing of certain functions and consolidation of many functions within the company. Substantial steps have been completed as of December 26, 2004, and the associated costs have been recorded. Until we achieve sustained profitability, we expect to incur additional charges in the future related to additional cost reduction steps and if estimated costs associated with vacant facilities and other restructured activities are higher than estimated. The costs that we will incur associated with future cost reduction activities are not estimable at this time.

The following two tables show the special charges for the nine months ended December 26, 2004 and the estimated timing of future payouts for cost reduction plans (for a discussion of our special charge activity in prior years, refer to Note 6 in our Annual Report on Form 10-K for the year ended March 31, 2004):

| (In thousands) | Severance Costs | | Facilities | О | ther | Total | |
|---|--------------------|---------|------------|----|------|-------|---------|
| | | | | | | | |
| Balance at March 31, 2004 | \$ | 2,617 | \$ 4,647 | \$ | - | \$ | 7,264 |
| Tape Drive special charges | | 2,958 | - | | - | \$ | 2,958 |
| Storage Systems special charges | | 2,537 | 855 | | 60 | \$ | 3,452 |
| Cash payments | | (3,891) | (910) | | (60) | \$ | (4,861) |
| Non-cash charges | | (29) | - | | - | \$ | (29) |
| Balance at June 27, 2004 | \$ | 4,192 | \$ 4,592 | \$ | - | \$ | 8,784 |
| Tape Drive special charges | | 2,603 | - | | - | \$ | 2,603 |
| Storage Systems special charges | | 718 | - | | - | \$ | 718 |
| Cash payments | | (1,993) | (755) | | - | \$ | (2,748) |
| Reclassification from accrued liabilities | | 234 | - | | - | \$ | 234 |
| Special charge reversal | | (100) | (45) | | - | \$ | (145) |
| Balance at September 26, 2004 | \$ | 5,654 | \$ 3,792 | \$ | - | \$ | 9,446 |
| Tape Drive special charges | | 763 | - | | - | \$ | 763 |
| Storage Systems special charges | | 73 | 1,128 | | - | \$ | 1,201 |
| Cash payments | | (1,212) | (593) | | - | \$ | (1,805) |
| Reclassification from accrued liabilities | | 153 | 284 | | - | \$ | 437 |
| Special charge reversal | | (1,080) | (243) | | - | \$ | (1,323) |
| Balance at December 26, 2004 | \$ | 4,351 | \$ 4,368 | \$ | - | \$ | 8,719 |
| | | | | | | | |
| Estimated timing of future payouts: | | | | | | | |
| Fiscal Year 2005 | \$ | 2,454 | \$ 477 | \$ | - | \$ | 2,931 |
| Fiscal Year 2006 to 2008 | | 1,897 | 3,891 | | - | \$ | 5,788 |
| | \$ | 4,351 | \$ 4,368 | \$ | | \$ | 8,719 |

In the three months remaining in fiscal year 2005 as compared to the corresponding period in fiscal year 2004, we expect to realize approximately \$15 million of annualized cost savings from various restructuring programs that occurred in the nine months ended December 26, 2004. Of this \$15 million, approximately \$1 million of the savings is expected to reflect reduced cost of revenue and the remaining savings reflect reduced operating expenses. The anticipated savings result primarily from employee headcount reductions and reduced facility costs. However, many factors, including reduced sales volume and price reductions, which have impacted gross margins in the past, and the addition of, or increase in, other operating costs, may offset some or all of these anticipated savings.

For more information regarding Special Charges, refer to Note 5 "Special Charges" to the Condensed Consolidated Financial Statements.

Amortization of Intangible Assets

The following table details intangibles asset amortization expense by classification within our Condensed Consolidated Statements of Operations:

| (In thousands) | | Three Months Ended | | | | | | Nine Months Ended | | | | | |
|----------------------------|--------------|--------------------|--------------|-------|------------|--------|--------------|-------------------|--------------|--------|------------|---------|--|
| | December 26, | | December 28, | | Increase / | | December 26, | | December 28, | | Increase / | | |
| | | 2004 | | 2003 | (dec | rease) | 2 | 2004 | | 2003 | (de | crease) | |
| Cost of revenue | \$ | 3,044 | \$ | 2,974 | \$ | 70 | \$ | 8,994 | \$ | 8,922 | \$ | 72 | |
| Research and development | | 400 | | 430 | | (30) | | 1,196 | | 1,283 | | (87) | |
| Sales and marketing | | 878 | | 874 | | 4 | | 2,627 | | 3,502 | | (875) | |
| General and administrative | | 132 | | 125 | | 7 | | 382 | | 377 | | 5 | |
| | \$ | 4,454 | \$ | 4,403 | \$ | 51 | \$ | 13,199 | \$ | 14,084 | \$ | (885) | |

For further information regarding amortization of intangible assets, refer to Note 4 "Goodwill and Intangible Assets" to the Condensed Consolidated Financial Statements.

Interest and Other Income, net

| (In thousands) | | Three Mor | nths En | ded | Nine Months Ended | | | | |
|--|-----|------------------|---------|----------------|-------------------|------------------|-----|-------------------|--|
| | Dec | ember 26, | Dec | ember 28, | Dec | ember 26, | Dec | ember 28, | |
| | | 2004 2003 | | | 2004 | 2003 | | | |
| Interest and other income Interest expense | \$ | 2,387 (2,755) | \$ | 527 (2,893) | \$ | 6,501 (8,306) | \$ | 5,573 (14,447) | |
| | \$ | (368) | \$ | (2,366) | \$ | (1,805) | \$ | (8,874) | |
| Loss on debt extinguishment | \$ | | \$ | - | \$ | - | \$ | (2,565) | |

The increase in interest income and other, net, in the three and nine months ended December 26, 2004 as compared to the corresponding periods of the prior year was mainly due to the gain on sales of an equity investment for \$1.2 million during the second quarter of fiscal year 2005 and higher interest rates earned on our short-term investments during the third quarter of fiscal year 2005, partially offset by a lower interest income as a result of reduced interest payments from Maxtor.

The decrease in interest expense mainly reflected reduced interest expense following the redemption of the \$287.5 million 7% convertible subordinated notes ("7% Notes") and issuance of \$160.0 million of convertible notes at a lower rate of 4.375% in the second quarter of fiscal year 2004. As a result of this redemption, interest income and other also decreased because Maxtor had been paying us interest for its one-third portion of the 7% Notes prior to their redemption. Maxtor has no obligation associated with our 4.375% convertible notes issued following the redemption of the 7% Notes.

Income Taxes

We account for income taxes in accordance with SFAS No. 109 *Accounting for Income Taxes*, which requires that deferred tax assets and liabilities be recognized for the effect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. SFAS No. 109 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some or all of the deferred tax asset will not be realized.

The tax benefit recorded for the three months ended December 26, 2004 was \$11.9 million compared to the tax expense recorded for the three months ended December 28, 2003 of \$2.7 million. The current quarter's tax benefit reflects the provision of local foreign income taxes, state taxes, and \$3.5 million for the U.S. tax associated with our decision to pay a dividend from foreign subsidiaries as provided for in the recently enacted Homeland Reinvestment Act, offset by a reduction in a contingent tax accrual of \$15.6 million. The reduction in the contingent tax accrual related to the execution of a Settlement Agreement with Maxtor Corporation on December 23, 2004 as well as the resolution of the Internal Revenue Service's audit of our fiscal years ending March 31, 1997, 1998, and 1999. The decision to repatriate foreign earnings was primarily based upon the significant cash requirements of the Certance acquisition. The tax expense for the prior year reflected local foreign income taxes, state taxes, as well as foreign withholding taxes.

The tax benefit recorded for the nine months ended December 26, 2004 was \$8.7 million compared to the tax expense recorded for the nine months ended December 28, 2003 of \$29.9 million. The current period's tax benefit reflects local foreign income taxes, withholding taxes, state taxes, and \$3.5 million for the U.S. tax associated with our decision to pay a dividend from foreign subsidiaries as provided for in the recently enacted Homeland Reinvestment Act, offset by a reduction in a contingent tax accrual of \$15.6 million. The reduction in the contingent tax accrual relates to the execution of a Settlement Agreement with Maxtor Corporation on December 23, 2004 as well as the resolution of the Internal Revenue Service's audit of our fiscal years ending March 31, 1997, 1998, and 1999. The decision to repatriate foreign earnings was primarily based upon the significant cash requirements of the Certance acquisition. The decision to repatriate foreign earnings was primarily based upon the significant cash requirements of the Certance acquisition.

The Settlement Agreement with Maxtor was executed on December 23, 2004, and included a Mutual General Release and Global Settlement Agreement with Maxtor Corporation, the corporation to which Quantum sold its former hard disk drive business on March 30, 2001. Under the Settlement Agreement, Quantum and Maxtor:

- (a) Settled, released and discharged each other from liability with respect to certain currently outstanding claims that the parties have against each other, and which the parties may have against each other in the future, arising out of or related to the disposition of the hard disk drive business to Maxtor, including claims related to the Tax Sharing and Indemnity Agreement,
- (b) Agreed that Quantum would be entitled to any refunds and be responsible for any deficiency with respect to the resolution of the Internal Revenue Service's audits of Quantum for the fiscal years ending March 31, 1997 through and including March 31, 1999,
- (c) Agreed upon Quantum's and Maxtor's joint control of and equal payment of fees and costs associated with the Internal Revenue Service's audit of Quantum for the fiscal years ending March 31, 2000 through and including March 31, 2002, and
- (d) Amended certain provisions of the Tax Sharing Agreement, including:
 - Section 1 of the Tax Sharing Agreement provided for the sharing of the tax liabilities of the hard disk drive business acquired by Maxtor and the business retained by Quantum for periods prior to April 2, 2001. Quantum and Maxtor have disputed the operation of this section. Under the Settlement Agreement all claims arising under this section are released and the section is terminated in its entirety.
 - Section 3(a) of the Tax Sharing Agreement provided for Maxtor's indemnity of Quantum for various taxes attributable to periods prior to April 2, 2001. Under the Tax Sharing Agreement, this indemnity obligation was limited to the sum of \$142,000,000 plus 50% of the excess over \$142,000,000. Under the Settlement Agreement, Maxtor's remaining tax indemnity liability under section 3(a) for all tax claims is limited to \$8,760,000 (except that the amount may be increased in circumstances considered remote that relate to the IRS audit of Quantum for the fiscal years ending March 31, 1997 through and including March 31, 1999).

The prior year provision reflected a \$21.3 million charge to provide a valuation allowance against our net deferred tax assets. The tax expense for the periods prior to the second quarter of fiscal year 2005 reflected foreign withholding taxes, in addition to local foreign income taxes and state taxes. The new Japan-US treaty became effective on July 1, 2004, the beginning of the Company's second quarter of fiscal year 2005, and eliminated withholding taxes on royalty income. As a result, our income tax expense has decreased significantly in the second and third quarter of fiscal year 2005.

We have provided a full valuation allowance against our U.S. net deferred tax assets due to our history of net losses, difficulty in predicting future results, and belief that we cannot rely on projections of future taxable income to realize the deferred tax assets.

Significant management judgment is required in determining our deferred tax assets and liabilities and valuation allowances for purposes of assessing our ability to realize any future benefit from our net deferred tax assets. We intend to maintain this valuation allowance until sufficient positive evidence exists to support the reversal of the valuation allowance. Future income tax expense will be reduced to the extent that we have sufficient positive evidence to support a reversal of, or decrease in, our valuation allowance.

Quantum has provided adequate amounts and recorded liabilities for probable and estimable tax adjustments that may be proposed by various taxing authorities in the U.S., states, and foreign jurisdictions. If events occur that indicate payments of these amounts will be less than estimated, then reversals of these liabilities would create tax benefits being recognized in the periods when we determine the liabilities have reduced. Conversely, if events occur which indicate that payments of these amounts will be greater than estimated, then tax charges and additional liabilities would be recorded. In particular, various foreign jurisdictions could challenge the characterization or transfer pricing of certain intercompany transactions. In the event of an unfavorable outcome of such challenge, there exists the possibility of a material tax charge and adverse

impact on the results of operations in the period in which the matter is resolved or an unfavorable outcome becomes probable and estimable.

RECENT ACCOUNTING PRONOUNCEMENTS

See Note 16 "Recent Accounting Pronouncements" to the Condensed Consolidated Financial Statements for a full description of recent accounting pronouncements including the respective expected dates of adoption and effects on our results of operations and financial condition.

LIQUIDITY AND CAPITAL RESOURCES

| | As | As of or for Nine Months Ended | | | | | | | |
|---|----|--------------------------------|------|------------|--|--|--|--|--|
| | De | cember 26, | De | cember 28, | | | | | |
| (In thousands) | | 2004 | 2003 | | | | | | |
| Cash and cash equivalents | \$ | 261,862 | \$ | 219,930 | | | | | |
| Short-term investments | \$ | 27,825 | \$ | 35,047 | | | | | |
| Days sales outstanding (DSO) | | 50.5 | | 54.9 | | | | | |
| Inventory turns | | 11.7 | | 10.2 | | | | | |
| Net cash provided by (used in) operating activities | \$ | 21,369 | \$ | (12,886) | | | | | |
| Net cash provided by investing activities | \$ | 23,166 | \$ | 44,523 | | | | | |
| Net cash provided by (used in) financing activities | \$ | 2,720 | \$ | (33,441) | | | | | |

Net cash provided by or (used in) operating activities:

Net cash provided by or used in operating activities had two primary sources or uses:

- Income (loss) from operations adjusted for non cash items
- Changes in the assets and the liabilities that constitute working capital, including accounts receivable, inventory, accounts payable, other assets, and other liabilities.

| (In thousands) | | Nine Mon | ths En | ded | | |
|---|----------|-----------|--------|------------|----|----------|
| | Dec | ember 26, | Dec | cember 28, | | |
| | | 2004 | | 2003 | (| Change |
| Cash provided by (used in): | | | | | | |
| Loss from operations | \$ | (47) | \$ | (53,930) | \$ | 53,883 |
| Non-cash income statement items: | | | | | | |
| Depreciation and amortization | | 30,535 | | 38,407 | | (7,872) |
| Compensation related to stock incentive plans | | 711 | | 409 | | 302 |
| Deferred income taxes | | (20) | | 21,279 | | (21,299) |
| Impairment of former manufacturing facility | | | | 2,335 | | (2,335) |
| Subtotal | <u> </u> | 31,179 | | 8,500 | | 22,679 |
| Changes in assets and liabilities | | (9,810) | | (21,386) | | 11,576 |
| Net cash provided by (used in) operating activities | \$ | 21,369 | \$ | (12,886) | \$ | 34,255 |

Cash used in paying down accounts payable was lower in the nine months ended December 26, 2004 than in the nine months ended December 28, 2003, reflecting the impact of lower levels of operating expenses, which in turn result in lower accounts payable associated with these expenses. Cash provided by accounts receivable was lower in the nine months ended December 26, 2004 than in the nine months ended December 28, 2003, primarily due to lower revenue levels. The improvement to DSO resulted from a combination of the negotiation of shorter payment terms from certain business partners and our focus on accounts receivable cash collections.

Net cash provided by investing activities:

Cash provided by investing activities during the nine months ended December 26, 2004 included the following:

- net sale of short-term investments
- purchases of property and equipment
- proceeds from sale of Malaysian facility
- proceeds from sale of equity investment.

Cash used in investing activities during the nine months ended December 28, 2003 was primarily from net purchases of short-term investments and our purchases of property and equipment.

Net cash provided by or (used in) financing activities:

Cash used in the financing activities of operations in the nine months ended December 26, 2004 related to proceeds from the exercise of employee stock options and employee stock purchase plan, partially offset by the principal payments on short-term debt.

Cash provided by the financing activities operations in the nine months ended December 28, 2003 included the following:

- receipt of payment on receivable from Maxtor Corporation
- settlement of 7% convertible subordinated notes
- issuance of 4.375% convertible subordinated notes, net of commissions and expense
- proceeds from the exercise of employee stock options and employee stock purchase plan.

Credit lines

In December 2002, we entered into a secured senior credit facility with a group of banks, providing us with a \$100.0 million revolving credit line and a \$50.0 million synthetic lease that contains the same financial covenants as the revolving credit line. In March 2004, we amended the secured senior credit facility to extend the maturity through March 2006 and adjusted several covenant requirements. As of December 26, 2004, \$91.1 million of this revolving credit line was committed to standby letters of credit, of which \$50.0 million secured our obligation to the lessor under our synthetic lease (see below and Note 13 "Commitments and Contingencies").

In January 2005, we amended the revolving credit line and the synthetic lease agreement to reflect the Certance acquisition. The revolving credit line was amended to increase the line from \$100 million to \$145 million and to adjust covenant requirements. The synthetic lease was amended to reduce the letter of credit obligation to the lessor under the synthetic lease from \$50 million to \$37.5 million and to adjust covenant requirements. As of January 5, 2005, \$78.6 million of the revolving credit line was committed to standby letters of credit.

Borrowings under the revolving credit line bear interest at either the London interbank offering rate (LIBOR) with option periods of one to nine months or a base rate, plus a margin determined by a leverage ratio. The credit facility is secured by a blanket lien on all of the assets of Quantum and contains certain financial and reporting covenants, which we were required to satisfy as a condition of the credit line. There is also a cross default provision between this facility and the synthetic lease facility such that a default on one facility constitutes a default on the other facility. As of December 26, 2004, we were in compliance with all of the credit line covenants.

Off Balance Sheet Arrangements - Synthetic Lease Commitment

As described in Note 13 "Commitments and Contingencies," we have a synthetic lease commitment accounted for as an operating lease in accordance with SFAS No. 13 *Accounting for Leases*, which required us to maintain specified financial and reporting covenants. We originally entered into this agreement in August 1997 and renegotiated its terms in December 2002, March 2004, and January 2005. There is a cross default provision between this facility and the credit line facility (refer to Note 9 "Credit Agreements, Short-Term Debt and Convertible Subordinated Debt") such that a default on one facility constitutes a default on the other facility. As described in greater detail in Note 13 "Commitments and Contingencies," at the end of the term of the lease we must either renew the lease, purchase the facility for the stipulated sales price of approximately \$50.0 million, or find a third party to purchase the facility (in a third party sale we would guarantee any shortfall below the stipulated sales price up to a maximum amount of \$43.9 million payable by us).

General Outlook

Although revenue declined and we were unprofitable in the first nine months of fiscal year 2005, we made progress in reducing operating costs, and we will continue to focus on improving our operating performance, including increasing revenue, reducing costs, and improving margins in an effort to return to consistent profitability and to generate positive cash flows from operating activities. Following the completion of the Certance acquisition on January 5, 2005, this focus on improving our operating performance will include the integration and cost structure of the combined company.

On January 5, 2005, we acquired Certance Holdings and its subsidiaries ("Certance") for \$60 million, a privately held company headquartered in Costa Mesa, California. Certance is a supplier of tape backup drives and data protection solutions. Under the terms of the acquisition, the total consideration payable by us upon acquisition was approximately \$60 million, of which approximately \$36 million was paid upon acquisition closing and approximately \$18 million will be paid on or before the four month anniversary of the closing date. In addition, \$5.8 million will be held back and retained by us and subsequently deposited into escrow on the eight month anniversary of the closing date, as security for certain indemnity obligations of the Certance equityholders under the Agreement. Certance will continue as a wholly-owned subsidiary of the Company.

We believe that our existing cash and capital resources will be sufficient to meet all currently planned expenditures and sustain operations for the next 12 months. This belief is generally dependent upon our ability to maintain revenue around or above current levels, to maintain or improve gross margins, and to reduce operating expenses in order to provide net income and positive cash flow from operating activities in the future. This belief also assumes we will not be forced to make any significant cash payments other than for completing the Certance acquisition or otherwise be impacted by restrictions of available cash associated with our existing letters of credit, our credit facility or our synthetic lease. Should any of the above beliefs prove incorrect, either in combination or individually, it would likely have a material negative effect on our cash balances and capital resources.

Generation of net income and positive cash flow from operating activities in a consistent and sustained manner has historically been an important source of our cash to fund operating needs and, prospectively, will be required for us to fund our business and to meet our current and long-term obligations. We have taken many actions to offset both the negative impact of lower revenue and increased competition in our market segments as well as the long-term negative effects of the economic downturn between 2000 and 2002. We cannot provide assurance that the actions we have taken in the past or any actions we may take in the future will ensure a consistent, sustainable and sufficient level of net income and positive cash flow from operating activities to fund, sustain or grow our businesses. Certain events that are beyond our control, including prevailing economic, competitive, and industry conditions, as well as various legal and other disputes, may prevent us from achieving these required financial objectives. Any inability to achieve consistent and sustainable net income and cash flow profiles could result in:

- (i) Restrictions on our ability to manage or fund our existing business operations, which could result in significant deterioration in our future results of operations and financial condition.
- (ii) Unwillingness on the part of our bank group partners who provide our credit line and synthetic lease (together, the "credit facilities") to either:
 - Renew our credit line facility prior to or at its expiration which is March 30, 2006;
 - Provide a waiver or amendment for any covenant violations we may experience in future periods, thereby triggering a default and/or termination under both the credit line and the synthetic lease; or
 - Approve any other amendments we might seek to obtain in order to improve our business.

Any lack of renewal, or waiver or amendment, if needed, could result in the credit line becoming unavailable to us and any amounts outstanding becoming immediately due and payable. In the case of our secured senior credit facility, this would mean the loss of our remaining standby letters of credit totaling \$78.6 million. In the case of our synthetic lease, this would mean the acceleration of our obligation to purchase the leased facilities for the stipulated sales price of \$50.0 million. This may result in our having to immediately purchase the land and buildings underlying the lease for cash or find a third party to purchase them, potentially at a substantial discount to their appraised value. Quantum would guarantee any shortfall below the \$50.0 million stipulated sales price up to a maximum of \$43.9 million payable by us. Any requirement to pay off either or both of these two items would substantially restrict or reduce cash available to us.

(iii) Consistent, continued losses would further impair our financial flexibility and could require that we raise additional funding in the capital markets sooner than we otherwise would, and on terms less favorable to us, if available at all.

Any of the above mentioned items, individually or in combination, would have a material and adverse effect on our results of operations, available cash and cash flows, financial condition, access to capital and liquidity.

Capital Resources

On July 30, 2003, we issued 4.375% convertible subordinated notes in aggregate principal amount of \$160 million due in 2010, in a private placement transaction. The notes are unsecured obligations subordinated in right of payment to all of our existing and future senior indebtedness. The notes mature on August 1, 2010 and are convertible at the option of the holders at any time prior to maturity into an aggregate of 36.8 million shares of Quantum common stock at a conversion price of \$4.35 per share. We cannot redeem the notes prior to August 5, 2008. We received net proceeds from the notes of \$155.2 million after deducting commissions and expenses. We used the net proceeds from the sale of these notes, plus cash received from Maxtor for their responsibility to us for a one-third portion of the debt and a portion of our available cash, to redeem our \$287.5 million 7% convertible subordinated notes due 2004. The portion of our available cash used in the redemption was \$37 million.

The purchase agreement for the acquisition of M4 Data in April 2001 included additional contingent consideration to be paid annually from 2002 through 2005 based on future revenues, which will result in additional debentures being issued. We expect that debentures issued in the future under the earn out provisions of the acquisition agreement will be approximately \$2 million.

As of December 26, 2004, there was approximately \$87.9 million remaining on our authorization to repurchase Quantum common stock. No stock repurchases were made during the nine months ended December 26, 2004. Our ability to repurchase common stock was restricted under our credit facilities.

The table below summarizes our commitments as of December 26, 2004:

| (In thousands) | <1 year | 1 year and <2 years | 2 years and <3 years | 3 years and beyond | Total |
|---|----------------|---------------------|----------------------|--------------------------------|--------------------------------|
| Convertible subordinated debt Inventory purchase commitment Operating lease - Colorado facility | \$ - 36,292 | \$ - - | \$ - - | \$ 160,000 - | \$ 160,000 36,292 |
| - contingent obligation (1) Other operating leases Total contractivel each obligations | 3,691 | 8,913 | 7,033 | 50,000 22,408 \$ 232,408 | 50,000 42,045 \$ 288,337 |
| Total contractual cash obligations | \$ 39,983 | \$ 8,913 | \$ 7,033 | \$ 232,408 | \$ 288,337 |

(1) Appraised value of the facility, the collateral that would be used to satisfy the contingent obligation, was estimated at \$50 million.

RISK FACTORS

THE READER SHOULD CAREFULLY CONSIDER THE RISKS DESCRIBED BELOW, TOGETHER WITH ALL OF THE OTHER INFORMATION INCLUDED IN THIS QUARTERLY REPORT ON FORM 10-Q, BEFORE MAKING AN INVESTMENT DECISION. THE RISKS AND UNCERTAINTIES DESCRIBED BELOW ARE NOT THE ONLY ONES FACING QUANTUM. ADDITIONAL RISKS AND UNCERTAINTIES NOT PRESENTLY KNOWN TO US OR THAT ARE CURRENTLY DEEMED IMMATERIAL MAY ALSO IMPAIR OUR BUSINESS AND OPERATIONS. THIS QUARTERLY REPORT ON FORM 10-Q CONTAINS "FORWARD-LOOKING" STATEMENTS THAT INVOLVE RISKS AND UNCERTAINTIES. PLEASE SEE PAGE 18 OF THIS REPORT FOR ADDITIONAL DISCUSSION OF THESE FORWARD-LOOKING STATEMENTS.

A large percentage of our sales come from a few customers, and these customers have no minimum or long-term purchase commitments. The loss of, or a significant change in demand from, one or more key customers could materially and adversely affect our business, financial condition and operating results.

Our sales have been and continue to be concentrated among a few customers. Sales to our top five customers in the first nine months of fiscal year 2005 represented 51% of total revenue. This sales concentration does not include revenues from sales of our media that were sold directly to our top five customers by our licensees, for which we earn royalty revenue, or revenues from sales of our tape drives incorporated into tape libraries sold to our top five customers by our customers. Furthermore, customers are not obligated to purchase any minimum product volume and our relationships with our customers are terminable at will.

The merger of Hewlett-Packard and Compaq during calendar year 2002 significantly increased the concentration of our sales and dependency on a single customer. In the first nine months of fiscal year 2005 approximately 23% of our revenue was derived from this merged entity, and, therefore, we could be materially and adversely affected if Hewlett-Packard were to experience a significant decline in storage revenue whether due to customer loss or otherwise. There is an additional risk since the combined entity markets and manufactures its own competing linear tape open, or LTO, brand of tape drive and media. Hewlett-Packard markets both the LTO and Super DLTtape® platforms, whereas Compaq had exclusively marketed Super DLTtape® for tape backup and archiving. To the extent that the combined Hewlett-Packard and Compaq entity significantly reduces its purchases of DLTtape® and Super DLTtape® products in favor of its own LTO products, our tape drive and media revenues, operating results and financial condition would be materially and adversely affected.

If any of our other top five customers were to significantly reduce, cancel or delay their orders from us, our results of operations could be materially adversely affected.

Our operating results depend on new product introductions, which may not be successful, in which case, our business, financial condition and operating results may be materially and adversely affected.

To compete effectively, we must continually improve existing products and introduce new ones, such as our recently introduced latest generations of SDLT tape drive, tape automation and the DX-Series Enhanced Backup Systems. We have devoted and expect to continue to devote considerable management and financial resources to these efforts. We cannot provide assurance that:

- We will introduce new products in the time frame we are forecasting:
- We will not experience technical, quality, performance-related or other difficulties that could prevent or delay the introduction of, and market acceptance of, new products;
- Our new products will achieve market acceptance and significant market share, or that the markets for these products will continue or grow as we have anticipated;
- Our new products will be successfully or timely qualified with our customers by meeting customer performance and
 quality specifications because a successful and timely customer qualification must occur before customers will place
 large product orders; or
- We will achieve high volume production of these new products in a timely manner, if at all.

For example, the qualification of out latest Super DLTtape® drive, the SDLT600, has progressed slower than we had anticipated. If we are not successful in completing the qualification of the SDLT600 and then ramping sales to our key customers, our revenue and results of operations would be adversely impacted.

We have experienced a downward trend in tape media and tape royalty revenues, primarily caused by year-over-year declines in tape media unit sales and media prices, which has had a negative effect on our profits and cash flow. If this trend were to continue or worsen, our business, financial condition and operating results may be even further materially and adversely affected.

Our royalty and media revenues are dependent on many factors, including the following factors:

- The pricing actions of other media suppliers;
- The size of the installed base of tape drives that use our tape cartridges;
- The performance of our strategic licensing partners, which sell our tape media cartridges;
- The relative growth in units of Super DLTtape® drives, the media cartridges for which sell at a higher price than DLTtape® cartridges;
- The media consumption habits and rates of end users;
- The pattern of tape drive retirements; and
- The level of channel inventories.

Competition from other tape technologies has had a significant negative impact on our income from media as well as on our sales of tape drives. Similarly, competition among media suppliers has periodically resulted in intense, price-based competition for media sales, most recently in the first half of fiscal year 2004, also affecting media income. If either of these competitive factors continues or intensifies, it would further erode tape drive unit sales, tape drive installed base, media units and media pricing. Since our Quantum branded media revenue and media royalties are dependent upon media pricing and the quantity of media consumed by the installed base of our tape drives, reduced media prices, or a reduced installed tape drive base, would result in further reductions in our Quantum branded media and media royalty revenue. This would materially and adversely affect our business, financial condition and results of operations.

We do not control licensee pricing or licensee sales of tape media cartridges. To the extent that our royalty revenue is dependent on the prices of cartridges sold by our licensees, should these licensees significantly lower prices on the media products that they sell, such reduced pricing would lower our royalty revenue, which would materially and adversely affect our business, financial condition and operating results.

We receive a royalty fee based on sales of tape media cartridges by Fuji, Maxell, Imation and Sony Corporation ("Sony"). Under our license agreements with these companies, each of the licensees determines the pricing and number of units of tape media cartridges that it sells. To the extent that our royalty revenue is based on the prices of cartridges sold by our licensees, our royalty revenue will vary depending on the level of sales and prices set by the licensees. In addition, lower prices set by licensees could require us to lower our prices on direct sales of tape media cartridges, which would reduce our revenue and margins on this product. As a result, lower prices on our tape media cartridges would reduce media revenue, which could materially and adversely affect our business, financial condition and operating results.

In January 2005, we acquired Certance, and the failure to successfully integrate this acquisition could harm our business, financial condition and operating results.

As a part of our business strategy, we have in the past and expect in the future to make acquisitions, or significant investments in, complementary companies, products or technologies. For instance, in January 2005, we acquired Certance. If we fail to successfully integrate this acquisition, it could harm our business, financial condition and operating results. Risks that we may face in our efforts to integrate Certance, or any future acquisitions include, among others:

- Difficulties in assimilating and retaining employees;
- Potential incompatibility of business cultures;
- Diversion of management's attention from ongoing business concerns;
- Coordinating infrastructure operations in a rapid and efficient manner;
- The potential inability to maximize our financial and strategic position through the successful incorporation of acquired technology and rights into our products and services;
- Failure to realize anticipated synergies and benefits from the acquisition;

- Insufficient revenues to offset increased expenses associated with the acquisition;
- Costs and delays in implementing common systems and procedures and costs and delays caused by communication difficulties:
- Reduction or loss of customer orders due to the potential for market confusion, hesitation and delay;
- Impairment of existing customer, supplier and strategic relationships of either company, such as Certance's relationship with the Linear Tape Open (LTO) consortium;
- Difficulties in entering markets in which we have no or limited direct prior experience and where competitors in such markets have stronger market positions;
- The possibility that we may not receive a favorable return on our investment, the original investment may become impaired, and/or we may incur losses from these investments;
- Dissatisfaction or performance problems with the acquired company;
- The assumption of risks of the acquired company that are difficult to quantify, such as litigation;
- The cost associated with the acquisition; and
- Assumption of unknown liabilities or other unanticipated adverse events or circumstances.

We cannot provide assurance that we will be able to successfully integrate Certance, or any business, products, technologies or personnel that we may acquire in the future, and our failure to do so could harm our business, financial condition and operating results.

Certance, which was acquired on January 5, 2005, is subject to legal disputes that following the acquisition could impact Quantum. Though Quantum is entitled to indemnification for these matters from third parties, failure of these parties to perform their obligations could materially and adversely impact our business, financial condition and results of operations.

On April 30, 2004, Certance was sued for alleged violations of the Illinois Consumer Fraud and Deceptive Practices Act and for unjust enrichment. The lawsuit was brought in the Circuit Court, Third Judicial Circuit, Madison County, Illinois. The complaint sought to certify the action as appropriate for class treatment by certifying a class of all purchasers of tape drive systems such as those alleged by the complaint. At this time it is unclear which device the plaintiff acquired or the size of any putative class. The relief sought includes damages, currently unspecified, equitable relief, including the return of any monies wrongfully obtained, and attorneys' fees and costs. Management believes the action against Certance LLC lacks merit and intends to defend the complaint and any effort to certify the action for class treatment vigorously. A motion to refer the action to mandatory and binding arbitration was granted by the court in January 2005. In connection with Quantum's acquisition of Certance, the seller has agreed to assume the defense and indemnify Quantum with respect to this litigation, up to the indemnification cap specified in the merger agreement.

Exabyte Corporation filed a complaint against Certance for patent infringement with the United States District Court for the District of Colorado on October 5, 2004. The complaint asserts that Certance's tape storage units, including the DAT 72 drives, infringe an Exabyte patent. Exabyte also alleges inducement and contributory infringement. Certance is in the process of assessing Exabyte's claims and has tendered the action to Matsushita Kotobuki Electronics, Ltd. ("MKE") for MKE's defense and indemnification under certain agreements that Certance has with MKE. MKE has formally assumed the defense and indemnification of this claim.

We have outsourced most of our manufacturing to Jabil and to other third party contract manufacturers. If we cannot obtain our products and parts from these third parties in a cost effective and timely manner that meets our customers' expectations, this could materially and adversely impact our business, financial condition and results of operations.

We outsourced tape drive manufacturing to Jabil during the third quarter of fiscal year 2003. We face a number of risks as a result of our decision to outsource manufacturing to Jabil, including, among others:

• Sole source of product supply. Jabil is our sole source of supply for our tape drives and certain tape automation products. Because we are relying on one supplier, we are at greater risk of experiencing component shortages or other delays in customer deliveries that could result in customer dissatisfaction and lost sales, which could materially damage customer relationships and result in lost revenue.

- Cost and purchase commitments. We may not be able to control the costs we would be required to pay Jabil for the products they manufacture for us. Jabil procures inventory to build our products based upon a forecast of customer demand that we provide. We would be responsible for the financial impact on Jabil of any reduction or product mix shift in the forecast relative to materials that Jabil had already purchased under a prior forecast. Such a variance in forecasted demand could require us to pay Jabil for finished goods in excess of current customer demand or for excess or obsolete inventory and generally incur higher costs. As a result, we could experience reduced gross margins and larger operating losses based on these purchase commitments.
- Quality. We will have limited control over the quality of products produced by Jabil. Therefore, the quality of the products may not be acceptable to our customers and could result in customer dissatisfaction, lost revenue, and increased warranty costs.

In addition to Jabil, we have outsourced substantially all of our manufacturing to other contract manufacturers. We face the same risks in relation to these arrangements as those set forth above, in particular the risks of component shortages or other delays in customer deliveries that could result in customer dissatisfaction and lost sales, increased costs for products manufactured for us and the risk that the quality of the products may not be acceptable to us or to our customers, any or all of which could have a material adverse effect on our business.

Competition has increased, and may increasingly intensify, in the tape drive and tape automation markets as a result of competitors introducing competing products based on new technology standards, which could materially and adversely affect our business, financial condition and results of operations.

We compete with companies that develop, manufacture, market and sell tape drive and tape automation products. Our principal competitors include Hewlett-Packard, IBM, Sony, Advanced Digital Information Corporation ("ADIC"), Overland Data Inc. and StorageTek. These competitors are aggressively trying to advance and develop new technologies to compete more successfully with products based on DLTtape® and Super DLTtape® technology. Hewlett-Packard, IBM and Certance (U.S.) Holdings (or Certance, formerly known as Seagate Technology (U.S.) Holdings) formed a consortium to develop and have developed LTO products. These products target the high-capacity data backup market and compete with our products based on Super DLTtape® technology. This competition has resulted in a trend, which is expected to continue, toward lower prices and lower margins earned on our DLTtape® and Super DLTtape® drives and media. The lower demand resulting from the adverse economic conditions experienced in fiscal years 2002 and 2003 had resulted in lower demand in the tape drive and tape automation markets in general, which has also resulted in increased ongoing price competition even as economic conditions have improved. In addition, the merger between Hewlett-Packard and Compag has resulted in a larger competitor in the tape drive and tape automation markets with greater resources and a potentially greater market reach with a product that competes directly with our Super DLTtape® drives and Super DLTtape® media. These factors, when combined with the current environment of intense competition, which has resulted in reduced shipments of our tape drive products, could result in a further reduction in our prices, volumes and margins, which could materially and adversely impact our business, financial condition and results of operations.

Our tape automation products compete with product offerings of Advanced Digital Information Corporation, Overland Data Inc. and StorageTek, which offer tape automation systems incorporating DLTtape® and Super DLTtape® technology as well as new linear tape technology. Increased competition has resulted in increased price competition. If this trend continues or worsens and/or if competition further intensifies, our sales and gross margins could decline, which could materially and adversely affect our business, financial condition and results of operations.

We derive almost all of our revenue from products incorporating tape technology. If competition from alternative storage technologies continues or increases, our business, financial condition and operating results would be materially and adversely harmed.

We derive almost all of our revenue from products that incorporate some form of tape technology and we expect to continue to derive a substantial majority of our revenue from these products for the foreseeable future. As a result, our future operating results depend on the continued market acceptance of products employing tape drive technology. Our tape products, including tape drives and automation systems, compete with other storage technologies, such as hard disk drives. Hard disk drives have experienced a trend toward lower prices while capacity and performance have increased. If products incorporating other technologies gain comparable or superior market acceptance, or their costs decline far more rapidly than tape drive and media costs, the competition resulting from these alternative technologies would increase as customers turn toward those alternative technologies with an acceptable price/performance offering relative to tape drives and

automation systems. As a result, our business, financial condition and operating results would be materially and adversely affected.

We have taken considerable steps towards reducing our cost structure and anticipate taking further cost reduction actions. The steps we have taken and anticipate taking may not reduce our cost structure to a level appropriate in relation to our future sales and therefore these anticipated cost reductions may be inadequate compared to our future sales.

We have recorded significant restructuring charges and cash payments in order to reduce our cost of sales and operating expenses in response to adverse economic, industry and competitive conditions. We anticipate taking future steps to further reduce our operating costs. These steps and additional possible future restructurings in response to adverse changes in our business and industry may require us to make cash payments that can adversely affect our liquidity if large enough. We may be unable to reduce our cost of sales and operating expenses at a rate and to a level consistent with a future potential adverse sales environment, which may adversely affect our business, financial condition and operating results.

We have made and may continue to make significant changes to our infrastructure and management, including consolidating or eliminating systems and functions and reducing the number of employees supporting functions. If we do not manage the changes that we implement successfully, our business could be disrupted, and that could adversely impact our results of operations and financial condition.

Managing change will be an important focus for us. The success of our efforts will depend on, among other things, how well we address issues that arise during the process of changing systems and functions and adapt business processes and software to the requirements of our organization. If we are unable to successfully manage the changes that we implement, it could disrupt our business and adversely impact our results of operations and financial condition.

If we fail to protect our intellectual property or if others use our proprietary technology without authorization, our competitive position may suffer.

Our future success and ability to compete depends in part on our proprietary technology. We rely on a combination of copyright, patent, trademark and trade secrets laws and nondisclosure agreements to establish and protect our proprietary technology. We currently hold 182 United States patents and have 141 United States patent applications pending. However, we cannot provide assurance that patents will be issued with respect to pending or future patent applications that we have filed or plan to file or that our patents will be upheld as valid or will prevent the development of competitive products or that any actions we have taken will adequately protect our intellectual property rights. We generally enter into confidentiality agreements with our employees, consultants, resellers, customers and potential customers, in which we strictly limit access to, and distribution of, our software, and further limit the disclosure and use of our proprietary information. Despite our efforts to protect our proprietary rights, unauthorized parties may attempt to copy or otherwise obtain or use our products or technology. Our competitors may also independently develop technologies that are substantially equivalent or superior to our technology. In addition, the laws of some foreign countries do not protect our proprietary rights to the same extent as the laws of the United States.

Third party infringement claims could result in substantial liability and significant costs, and, as a result, our business, financial condition and operating results may be materially and adversely affected.

From time to time, third parties allege our infringement of and need for a license under their patented or other proprietary technology. For instance, see Note 12 "Litigation" to the Condensed Consolidated Financial Statements for a description of StorageTek's patent infringement suit against us. While we currently believe the amount of ultimate liability, if any, with respect to these actions will not materially affect our financial position, results of operations, or liquidity, the ultimate outcome of any litigation is uncertain. Adverse resolution of any third party infringement claim could subject us to substantial liabilities and require us to refrain from manufacturing and selling certain products. In addition, the costs incurred in intellectual property litigation can be substantial, regardless of the outcome. As a result, our business, financial condition and operating results may be materially and adversely affected.

We are exposed to general economic conditions that have continued to result in significantly reduced sales levels and significant operating losses. If we experience adverse economic conditions, our business, financial condition and operating results could be further adversely and materially impacted.

If we experience adverse economic conditions in the United States and throughout the world economy, our business, operating results, and financial condition could be further adversely and materially impacted. We took actions in fiscal year 2002 through the first nine months of fiscal year 2005 to reduce our cost of sales and operating expenses in order to address these adverse conditions. A prolonged continuation or worsening of sales trends would require us to take additional actions to further reduce our cost of sales and operating expenses in subsequent quarters in order to align these costs with reduced revenue. We may be unable to reduce our cost of sales and operating expenses at a rate and to a level consistent with such a future adverse sales environment. If we are required to undertake further expense reductions, we may incur significant additional incremental special charges associated with such expense reductions that are disproportionate to sales, thereby materially and adversely affecting our business, financial condition and operating results.

We have incurred significant losses over the last few years. If we remain unprofitable and are unable to generate positive cash flow from operating activities, our ability to service our debt and fund our other business requirements, as well as obtain additional capital in the future, could be jeopardized and our business could suffer.

Our ability to meet our debt service obligations and to fund working capital, capital expenditures, acquisitions, research and development and other general corporate needs will depend upon our future financial performance. Our future financial performance will be subject to financial, business and other factors affecting our operations, many of which are beyond our control. If our losses from operations were to persist at current levels or worsen, we may not have sufficient cash resources to service our debt and maintain access to our credit facilities. We cannot provide assurance that we will generate sufficient cash flow from operations, or that future borrowings or equity financing will be available on commercially reasonable terms or at all, or available in an amount sufficient to enable us to pay our debt or fund other liquidity needs. If we are unable to generate sufficient cash flow and/or are unable to service our outstanding debt obligations, we may have to reduce or delay capital expenditures planned for replacements, improvements and expansions, and/or sell assets, thereby affecting our ability to remain competitive and adversely affecting our business.

We must devote substantial resources to new product development, manufacturing, and sales and marketing activities to be competitive in our markets. Historically, cash flow from operating activities has provided us with a significant portion of the cash and liquidity that we have required in order to invest in product development, manufacturing and sales activities. Until or unless we return to consistent, profitable GAAP operating results, we will have significantly less liquidity to invest in our business, which could have a material adverse impact on our business, results of operations, liquidity, and financial condition.

Our ability to achieve profitability may be adversely impacted by higher energy prices to the extent that we or our key suppliers experience higher energy costs which we are unable to offset or recover in the form of higher prices for our products and services.

Our Storage Systems business currently operates at a loss and may continue to operate at a loss. If we are unable to make Storage Systems profitable, the losses from this group could materially and adversely affect our business, financial condition and results of operations.

We have invested, and will continue to invest, in the development, promotion and sale of storage solutions. Operating expenses associated with Storage Systems revenue are comparatively high, resulting in losses and cash consumption out of proportion to the revenue generated by the group when compared to our Tape Drive business. Therefore, we will need to generate significant revenues from Storage Systems, including service and product support revenues, or significantly reduce our related operating expenses for the group in order to make Storage Systems profitable. We cannot provide assurance that Storage Systems will ever produce operating income or will ever generate positive cash flow, and, if we are unable to do so, these losses could negatively impact our business, financial condition and operating results.

Goodwill and intangible assets used in Storage Systems have been reviewed at least annually for possible impairment since the adoption on April 1, 2002 of SFAS No. 142 *Goodwill and Other Intangible Assets*. Although we incurred no goodwill impairment in fiscal year 2004 or the first nine months of fiscal year 2005, the impairment tests conducted relative to goodwill resulted in a \$94.3 million charge upon the adoption of SFAS No. 142 in the first quarter of fiscal year 2003 and a \$58.7 million impairment charge in the second quarter of fiscal year 2003. These reviews of goodwill were based on

projections of undiscounted and discounted net cash flows from Storage Systems compared to the carrying value of goodwill. The financial projections involved significant estimates with inherent uncertainties regarding future revenues, expenses and cash flows. We cannot provide assurance that future net cash flows will be sufficient to avoid future impairment charges. As a result, in the future, we may incur additional impairment charges related to Storage Systems, which could have a materially adverse impact on the results of our operations or our financial condition. Although we have not incurred impairment charges associated with our other intangible assets, we have substantial intangible asset balances, which are subject to the same risks and uncertainties related to goodwill.

Some of our production processes and materials are environmentally sensitive, and new environmental regulation could lead to increased costs, or otherwise adversely affect our business, financial condition and results of operations.

We are subject to a variety of laws and regulations relating to, among other things, the use, storage, discharge and disposal of chemicals, gases and other hazardous substances used in our manufacturing processes, air emissions, waste waster discharges, waste disposal, as well as the investigation and remediation of soil and ground water contamination. A recent directive in the European Union imposes a "take back" obligation on manufacturers for the financing of the collection, recovery and disposal of electrical and electronic equipment. Additional European legislation will ban the use of lead and some flame retardants in electronic components beginning in July 2006. We are in the process of implementing procedures to comply with this new legislation. However, this legislation may adversely affect our manufacturing costs or product sales by requiring us to acquire costly equipment or materials, or to incur other significant expenses in adapting our manufacturing processes or waste and emission disposal processes. Furthermore, environmental claims or our failure to comply with present or future regulations could result in the assessment of damages or imposition of fines against us, or the suspension of affected operations, which could have an adverse effect on our business, financial condition and results of operations.

Our credit agreement and synthetic lease contain various covenants that limit our discretion in the operation of our business, which could have an adverse effect on our business, financial condition and results of operations.

Our credit agreement and synthetic lease contain numerous restrictive covenants that require us to comply with and maintain certain financial tests and ratios, thereby restricting our ability to:

- Incur debt:
- Incur liens;
- Redeem or prepay subordinated debt;
- Make acquisitions of businesses or entities or sell certain assets;
- Make investments, including loans, guarantees and advances;
- Make capital expenditures beyond a certain threshold;
- Engage in transactions with affiliates;
- Pay dividends or engage in stock repurchases; and
- Enter into certain restrictive agreements.

Our ability to comply with covenants contained in our credit agreement or our synthetic lease may be affected by events beyond our control, including prevailing economic, financial and industry conditions. Our failure to comply with our debt-related covenants in one agreement could result in an acceleration of our indebtedness and cross-default under the other agreement, which may have a material adverse effect on our liquidity and financial condition. Even if we are able to comply with all covenants, the restrictions on our ability to operate our business could harm our business by, among other things, limiting our ability to take advantage of financings, mergers, acquisitions and other corporate opportunities.

Our credit agreement is secured by a pledge of all of our assets. If we were to default under our credit agreement and were unable to obtain a waiver for such a default, the lenders would have a right to foreclose on our assets in order to satisfy our obligations under the credit agreement. Any such action on the part of the lenders against us could have a materially adverse impact on our business, financial condition and results of operations.

Pursuant to our synthetic lease, we have an obligation for a guaranteed value to the lessor at the end of the lease term, which could result in our being required to make a significant cash payment to the lessor, and if we are required to do so, our business, financial condition and results of operations could be materially and adversely impacted.

We have a synthetic lease for our Colorado Springs facility, which is accounted for as an operating lease in accordance with SFAS No. 13 *Accounting for Leases*. At the end of the lease term, we may renew the lease, purchase the facility, or cause the facility to be sold to a third party, subject to our obligation to the lessor for the guaranteed value. The proceeds of a sale to a third party would be used to satisfy the \$50.0 million obligation to the lessor at the end of the lease term. In the event of sale to a third party, we would be liable for any shortfall between the net proceeds resulting from the sale of the facility and our \$50.0 million obligation to the lessor, up to a maximum of \$43.9 million. In the event of a default on our obligation to the lessor, we would be liable for the entire \$50.0 million. These obligations that would arise from either a sale to a third party or a default could have a material adverse impact on our financial condition and liquidity.

In the past we incurred both a period expense and a cash charge because of a decline in the appraised value of this facility. We have the facility independently appraised on a periodic basis. Any future declines in the appraised value of the facility could result in both a period expense and a cash charge, which could be material and adverse to our financial condition.

Our synthetic lease requires us to maintain specified financial covenants. If we fail to comply with these financial covenants and are unable to obtain a waiver, or amend the lease, for such future non-compliance, it would cause us to default under our credit agreement and synthetic lease and the lessor could terminate the lease, resulting in the acceleration of our obligation to purchase the leased facility at either the full \$50.0 million value or the \$43.9 million guaranteed value, either of which could have a material adverse effect on our financial condition and liquidity.

In prior year periods, we violated certain financial covenants under our credit agreement and synthetic lease and received waivers or amendments for such violations. If in the future we violate financial covenants, it could materially and adversely impact our financial condition and liquidity.

In January 2005, we amended the revolving credit line and the synthetic lease agreement to reflect the Certance acquisition. The revolving credit line was amended to increase the line from \$100 million to \$145 million and to adjust covenant requirements. As of January 5, 2005, \$78.6 million of the revolving credit line was committed to standby letters of credit.

If our operating results do not improve in the future and we violate any financial or reporting covenant in our credit agreement and receive a notice of default letter from our bank group, our credit line could become unavailable, and any amounts outstanding could become immediately due and payable. If we were unsuccessful in securing a waiver of such violation or an amendment to our credit agreement, we might have to restrict \$78.6 million of our cash to cover the outstanding standby letters of credit issued under the credit agreement. This would have a material and adverse impact on our liquidity.

If we violate any financial or reporting covenants in our credit agreement, it would cause a corresponding violation under our synthetic lease. Absent a waiver or an amendment to our synthetic lease, such a violation would be cause for default under that agreement. For more information regarding our synthetic lease please refer to the immediately preceding risk factor.

Without the availability of the credit agreement, we would have to rely on operating cash flows and debt or equity arrangements other than the credit agreement, if such alternative funding arrangements are available to us at all, in order to maintain sufficient liquidity. If we were not able to obtain sufficient cash from our operations or from these alternative funding sources under such circumstances, our operations, financial condition and liquidity would be materially and adversely affected.

Our reliance on a limited number of third party suppliers could result in significantly increased costs and delays in the event these suppliers experience shortages or quality problems, and, as a result, our business, financial condition and operating results may be materially and adversely affected.

We depend on a limited number of suppliers for components and sub-assemblies, including recording heads, media cartridges and integrated circuits, all of which are essential to the manufacture of tape drives and tape automation systems.

We currently purchase the DLTtape® and Super DLTtape® media cartridges that we sell primarily from Imation, Fuji and Maxell. We cannot provide assurance that Imation, Fuji or Maxell will continue to supply an adequate number of high quality media cartridges in the future. If component shortages occur, or if we experience quality problems with component suppliers, shipments of products could be significantly delayed and/or costs significantly increased, and as a result, our business, financial condition and operating results could be materially and adversely affected. In addition, we qualify only a single source for many components and sub-assemblies, which magnifies the risk of future shortages.

Furthermore, the main supplier of recording heads for our products is located in China. Political instability, trade restrictions, changes in tariff or freight rates, or currency fluctuations in China could result in increased costs and delays in shipment of our products and could materially and adversely impact our business, financial condition and operating results.

Because we rely heavily on distributors and other resellers to market and sell our products, if one or more distributors were to experience a significant deterioration in its financial condition or its relationship with us, this could disrupt the distribution of our products and reduce our revenue, which could materially and adversely affect our business, financial condition and operating results.

In certain product and geographic segments we heavily utilize distributors and value added resellers to perform the functions necessary to market and sell our products. To fulfill this role, the distributor must maintain an acceptable level of financial stability, creditworthiness and the ability to successfully manage business relationships with the customers it serves directly. Under our distributor agreements with these companies, each of the distributors determines the type and amount of our products that it will purchase from us and the pricing of the products that it sells to its customers. If the distributor is unable to perform in an acceptable manner, we may be required to reduce the amount of sales of our product to the distributor or terminate the relationship. We may also incur financial losses for product returns from distributors or for the failure or refusal of distributors to pay obligations owed to us. For instance, on May 7, 2003, Digital Storage, Inc., one of our media distributors, filed for Chapter 11 bankruptcy protection. As a result of this bankruptcy, we recorded a net bad debt charge of \$1.4 million in fiscal year 2003. Either scenario could result in fewer of our products being available to the affected market segments, reduced levels of customer satisfaction and/or increased expenses, which could in turn have a material and adverse impact on our business, results of operations and financial condition.

Maxtor's failure to perform under the indemnification provisions of a tax sharing and indemnity agreement entered into with us providing for payments to us that relate to tax liabilities, penalties, and interest resulting from the conduct of our business prior to the Hard Disk Drive group disposition date could have a material adverse effect on our business, financial condition and operating results.

Under a tax sharing and indemnity agreement between us and Maxtor entered into in connection with the disposition of the Hard Disk Drive group, Maxtor has agreed to assume limited responsibility for payments related to certain taxes, penalties, and interest resulting from the conduct of business by the Quantum Tape Drive and Storage Systems group for all periods before our issuance of tracking stock and the conduct of the Quantum Hard Disk Drive group for all periods before the disposition of the Hard Disk Drive group to Maxtor. If audit adjustments are successfully asserted with respect to such conduct, and if Maxtor fails to indemnify us under this obligation or is not able to pay the reimbursement in full, we would nevertheless be obligated, as the taxpayer, to pay the tax. As a result, we could experience a material adverse effect on our business, financial condition and operating results.

Maxtor's failure to perform under the agreements in connection with contingent liabilities would harm our business, financial condition and operating results.

We may have contingent liabilities for some obligations assumed by Maxtor in connection with the disposition of HDD, including real estate and litigation, and Maxtor's failure to perform under these obligations could result in significant costs to us that could have a materially adverse impact on our business, financial condition and operating results.

The disposition of the Hard Disk Drive group may be determined not to be tax-free, which would result in us or our stockholders, or both, incurring a substantial tax liability, which could materially and adversely affect our business, financial condition and results of operations.

Maxtor and Quantum have agreed not to request a ruling from the Internal Revenue Service, or any state tax authority confirming that the structure of the combination of Maxtor with the Hard Disk Drive group will not result in any federal income tax or state income or franchise tax to Quantum or the previous holders of the Hard Disk Drive common stock. Instead, Maxtor and we have agreed to effect the disposition and the merger on the basis of an opinion from Ernst & Young LLP, our tax advisor, and a tax opinion insurance policy issued by a syndicate of major insurance companies to us covering up to \$340 million of tax loss caused by the disposition and merger.

If the disposition of the Hard Disk Drive group is determined not to be tax-free and the tax opinion insurance policy does not fully cover the resulting tax liability, we or our stockholders or both could incur substantial tax liability, which could materially and adversely affect our business, financial condition and results of operations.

The tax opinion insurance policy issued in conjunction with the disposition of the Hard Disk Drive group does not cover all circumstances under which the disposition could become taxable to us, and as a result, we could incur an uninsured tax liability, which could materially and adversely affect our business, financial condition and results of operations.

In addition to customary exclusions from its coverage, the tax opinion insurance policy does not cover any federal or state tax payable by us if the disposition becomes taxable to us as a result of a change in relevant tax law. We could incur uninsured tax liability, which could materially and adversely affect our business, financial condition and results of operations.

If we incur an uninsured tax liability as a result of the disposition of the Hard Disk Drive group, our financial condition and operating results could be negatively affected.

If the disposition of the Hard Disk Drive group were determined to be taxable to Quantum, we would not be able to recover an amount to cover the tax liability either from Maxtor or under the insurance policy in the following circumstances:

- If the tax loss were not covered by the policy because it fell under one of the exclusions from coverage under the tax opinion insurance policy described above, insurance proceeds would not be available to cover the loss.
- If the tax loss were caused by our own acts or those of a third party that made the disposition taxable (for instance, an acquisition of control of Quantum which began during the one-year period before and nine-month period following the closing). Maxtor would not be obligated to indemnify us for the amount of the tax liability.
- If Maxtor were required to reimburse us for the amount of the tax liability according to its indemnification obligations under the Hard Disk Drive group disposition, but was not able to pay the reimbursement in full, we would nevertheless be obligated, as the taxpayer, to pay the tax.

In any of these circumstances, the tax payments due from us could be substantial. In order to pay the tax, we would have to either deplete our existing cash resources or borrow cash to cover our tax obligation. Our payment of a significant tax prior to payment from Maxtor under Maxtor's indemnification obligations, or in circumstances where Maxtor has no payment obligation, could harm our business, financial condition and operating results.

If the future outcomes related to the estimates used in recording tax liabilities to various taxing authorities result in higher tax liabilities than estimated, then we would have to record tax charges, which could be material.

We have provided amounts and recorded liabilities for probable and estimable tax adjustments that may be proposed by various taxing authorities in the U.S., states, and foreign jurisdictions. If events occur that indicate payments of these amounts will be less than estimated, then reversals of these liabilities would create tax benefits being recognized in the periods when we determine the liabilities have reduced. Conversely, if events occur which indicate that payments of these amounts will be greater than estimated, than tax charges and additional liabilities would be recorded. In particular, various foreign jurisdictions could challenge the characterization or transfer pricing of certain intercompany transactions. In the event of an unfavorable outcome of such challenge, there exists the possibility of a material tax charge and adverse impact

on the results of operations in the period in which the matter is resolved or an unfavorable outcome becomes probable and estimable.

Our stock price could become more volatile if certain institutional investors were to increase or decrease the number of shares they own. In addition, there are other factors and events that could affect the trading prices of our common stock.

Three institutional investors own approximately 51% of our common stock. If any or all of these investors were to decide to purchase additional shares or to sell some or all of the Quantum DLT[®] and Storage Systems shares they currently own, that may cause our stock price to be more volatile. For example, there have been instances in the past where a shareholder with a significant equity position begins selling shares, putting downward pressure on our stock price for the duration of their selling activity. In these situations, selling pressure outweighs buying demand and our stock price has declined.

Trading prices of our common stock may fluctuate in response to a number of other events and factors, such as:

- General economic conditions;
- Changes in interest rates;
- Fluctuations in the stock market in general and market prices for high technology companies in particular;
- Quarterly variations in our operating results;
- New products, services, innovations and strategic developments by our competitors or us, or business combinations and investments by our competitors or us;
- Changes in financial estimates by us or securities analysts and recommendations by securities analysts; and
- Changes in our capital structure, including issuance of additional debt or equity to the public.

Any of these events and factors may cause our stock price to rise or fall and may adversely affect our business and financing opportunities.

Our quarterly operating results could fluctuate significantly, and past quarterly operating results should not be used to predict future performance.

Our quarterly operating results have fluctuated significantly in the past and could fluctuate significantly in the future. As a result, our past quarterly operating results should not be used to predict future performance. Quarterly operating results could be materially and adversely affected by a number of factors, including, but not limited to:

- An inadequate supply of tape media cartridges;
- Customers canceling, reducing, deferring or rescheduling significant orders as a result of excess inventory levels, weak
 economic conditions or other factors;
- Declines in network server demand;
- Failure to complete shipments in the last month of a quarter during which a substantial portion of our products are typically shipped; or
- Increased competition.

If we fail to meet our projected quarterly results, our business, financial condition and results of operations may be materially and adversely harmed.

A significant portion of our manufacturing and sales operations occurs in foreign locations; we are increasingly exposed to risks associated with conducting our business internationally. Many of our facilities and those of important customers and suppliers are located near known earthquake fault zones or in geographic areas susceptible to other natural disasters, which could disrupt our business and require us to curtail or cease operations.

We manufacture and sell our products in a number of different markets throughout the world. As a result of our global manufacturing and sales operations, we are subject to a variety of risks that are unique to businesses with international operations of a similar scope, including the following:

- Adverse movement of foreign currencies against the U.S. dollar, the currency (in which our results are reported);
- Import and export duties and value-added taxes;
- Import and export regulation changes that could erode our profit margins or restrict our exports;
- Potential restrictions on the transfer of funds between countries;
- Inflexible employee contracts in the event of business downturns; and
- The burden and cost of complying with foreign laws.

In addition, our suppliers have operations in several emerging or developing economies that have a potential for higher risk than in the developed markets. The risks associated with these economies include, but are not limited to, political risks and natural disasters, including earthquakes. In particular, with several of our outsourced manufacturers located in Malaysia and the Philippines, a significant portion of our product manufacturing may be subject to such political and climatic risks.

We are exposed to fluctuations in foreign currency exchange rates, and an adverse change in foreign currency exchange rates relative to our position in such currencies could have a materially adverse impact on our business, financial condition and results of operations.

We do not use derivative financial instruments for hedge or speculative purposes. To minimize foreign currency exposure, we use foreign currency obligations to match and offset net currency exposures associated with certain assets and liabilities denominated in non-functional currencies. Corresponding gains and losses on the underlying transaction generally offset the gains and losses on these foreign currency obligations. We have used in the past, and may use in the future, foreign currency forward contracts to hedge our exposure to foreign currency exchange rates. To the extent that we have assets or liabilities denominated in a foreign currency that are inadequately hedged or not hedged at all, we may be subject to foreign currency losses, which could be significant.

Our international operations can act as a natural hedge when both operating expenses and sales are denominated in local currencies. In these instances, although an unfavorable change in the exchange rate of a foreign currency against the U.S. dollar would result in lower sales when translated to U.S. dollars, operating expenses would also be lower in these circumstances. Also, since an insignificant amount of our current sales are denominated in currencies other than the U.S. dollar, we do not believe that our total foreign exchange rate exposure is significant. Nevertheless, an increase in the rate at which a foreign currency is exchanged for U.S. dollars would require more of that particular foreign currency to equal a specified amount of U.S. dollars than before such rate increase. In such cases, and if we were to price our products and services in that particular foreign currency, we would receive fewer U.S. dollars than we would have received prior to such rate increase for the foreign currency. Likewise, if we were to price our products and services in U.S. dollars while competitors priced their products in a local currency, an increase in the relative strength of the U.S. dollar would result in our prices being uncompetitive in those markets. Such fluctuations in currency exchange rates could materially and adversely affect our business, financial condition and results of operations.

We must maintain appropriate levels of service inventories. If we have too little service inventory, we may experience increased levels of customer dissatisfaction. If we have too much service inventory, we may incur financial losses.

We maintain levels of service inventories to satisfy future warranty obligations and also to earn service revenue to repair products for which the warranty has expired. We estimate the required amount of service inventories based on historical usage and forecasts of future warranty requirements, including estimates of failure rates and costs to repair, and out of warranty revenue. Given the significant levels of judgment inherently involved in the process, we cannot provide assurance that we will be able to maintain appropriate levels of service inventories to satisfy customer needs and to avoid financial losses from excess inventory charges. If we are unable to maintain appropriate levels of service inventories, our business, financial condition and results of operations may be materially and adversely impacted.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to a variety of risks, including changes in interest rates and foreign currency fluctuations.

Market Interest Rate Risk

Changes in interest rates affect interest income earned on our cash equivalents and short-term investments, and interest expense on short-term and long-term borrowings.

Our cash equivalents and short-term investments consist primarily of short-term fixed income investments and money market funds. The main objective of these investments was Safety of principal and liquidity while maximizing return, without significantly increasing risk. A hypothetical 100 basis point parallel decrease in the interest rate curve would result in an approximate \$1.6 million annual decrease in interest income.

As of January 2005, our senior credit facilities are comprised of a \$145.0 million revolving line of credit expiring in March 2006 and a synthetic lease expiring in December 2007. The obligations under the revolving credit line and synthetic lease bear interest at either London interbank offered rate with option periods of one to nine months or a base rate, plus a margin determined by a leverage ratio. Our outstanding convertible bond was for \$160.0 million due 2010 and has a fixed interest rate of 4.375% paid semi-annually in February and August. (refer to Note 9 "Credit Agreements, Short-Term Debt and Convertible Subordinated Debt" to the Condensed Consolidated Financial Statements).

We do not enter into derivative transactions related to our cash equivalents or short-term investments nor for our existing or anticipated liabilities.

Foreign Currency Exchange Rate Risk

As a multinational corporation, we are exposed to changes in foreign exchange rates. These exposures may change over time and could have a material adverse impact on our financial results. Currently, we do not utilize foreign currency forward contracts to manage the risk of exchange rate fluctuations because we believe that we have a natural hedge through our worldwide operating structure. We do not anticipate any material effect on our consolidated financial position utilizing our current hedging strategy.

Item 4. Controls and Procedures

- (a) Evaluation of disclosure controls and procedures. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this report (the "Evaluation Date"). Based on this evaluation, our principal executive officer and principal financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to Quantum, including our consolidated subsidiaries, required to be disclosed in our Securities and Exchange Commission ("SEC") reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to Quantum's management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.
- (b) Changes in internal controls. There were no significant changes in the Company's internal controls over financial reporting or in other factors that could significantly affect these controls subsequent to the date of their evaluation. There were no significant deficiencies or material weaknesses, and therefore there were no corrective actions taken.

QUANTUM CORPORATION

PART II - OTHER INFORMATION

Item 1. Legal proceedings

The information contained in Note 12 to the Condensed Consolidated Financial Statements is incorporated into this Part II, Item 1 by reference.

Item 2. Unregistered sales of equity securities and use of proceeds

None

Item 3. Defaults upon senior securities

None.

Item 4. Submission of matters to a vote of security holders

None.

Item 5. Other information

Quantum's independent auditor, Ernst & Young LLP ("E&Y"), has recently advised the Audit Committee of Quantum's Board of Directors that certain corporate secretarial services performed for Quantum subsidiaries by E&Y affiliates in Singapore have raised questions regarding E&Y's independence with respect to its performance of audit services. These services are not permitted under the auditor independence rules. E&Y has informed the Company and its Audit Committee that it has concluded that the services performed have not impaired its independence with respect to performance of its audit services. The Company and its Audit Committee have considered the impact the providing of these services may have had on Ernst & Young's independence with respect to the Company and concluded there has been no impairment of Ernst & Young's independence. The fees over the period the services were provided (April 2001 through December 2004) totaled approximately \$7,000. The services have been discontinued.

Item 6. Exhibits and reports on Form 8-K.

(a) Exhibits

| Exhibit | |
|---------------|--|
| Number 3.1(1) | Exhibit Amended and Restated Certificate of Incorporation of Registrant |
| 3.2(2) | Amended and Restated By-laws of Registrant, as amended |
| 3.3 (3) | Certificate of Amendment of Amended and Restated Bylaws of Registrant, effective September 2, 2004 |
| 4.1(4) | Amended and Restated Preferred Shares Rights Agreement between the Registrant and Harris Trust and Savings Bank |
| 4.2(5) | First Amendment to the Amended and Restated Preferred Shares Rights Agreement and Certification Of Compliance With Section 27 Thereof, dated as of October 28, 2002 |
| 4.3(5) | Stockholder Agreement, dated as of October 28, 2002, by and between Registrant and Private Capital Management |
| 10.1(6) | Indenture, dated as of July 30, 2003, between the Registrant and U.S. Bank National Association, related to Registrant's convertible debt securities |
| 10.2(7) | Agreement and Plan of Merger, dated as of October 20, 2004, among Registrant, Certance Holdings, an exempted company organized under the laws of the Cayman Islands, New SAC, an exempted company organized under the laws of the Cayman Islands and the principal stockholder of Certance, and Quartz |

| | Merger Sub, Inc., a Delaware corporation and a wholly owned subsidiary of Registrant |
|---------|--|
| 10.3(8) | Employee Stock Purchase Plan (as amended November 17, 2004) |
| 10.4 | Mutual General Release and Global Settlement Agreement, dated as of December 23, 2004, between Maxtor Corporation and Registrant |
| 24 | Power of Attorney (see signature page) |
| 31.1 | Certification of the Chief Executive Officer pursuant to Section 302(a) of the Sarbanes-Oxley Act of 2002 |
| 31.2 | Certification of the Chief Financial Officer pursuant to Section 302(a) of the Sarbanes-Oxley Act of 2002 |
| 32.1 | Certification of Chief Executive Officer pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley act of 2002 |
| 32.2 | Certification of Chief Financial Officer pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley act of 2002 |
| 1. | Incorporated by reference to Registrant's Annual Report on Form 10-K for fiscal year ended March 31, 2001 filed with the Securities and Exchange Commission on June 29, 2001. |
| 2. | Incorporated by reference to Registrant's Annual Report on Form 10-K for fiscal year ended March 31, 2000 filed with the Securities and Exchange Commission on June 28, 2000. |
| 3 | Incorporated by reference to Registrant's Quarterly Report on Form 10-Q for quarterly period ended September 26, 2004 filed with the Securities and Exchange Commission on November 3, 2004. |
| 4. | Incorporated by reference to Registrant's Registration Statement on Form S-4, Amendment No.2, filed with the Securities and Exchange Commission on June 10, 1999. |
| 5. | Incorporated by reference to Registrant's Form 10-Q for the quarterly period ended September 29, 2002 filed with the Securities and Exchange Commission on November 13, 2002. |
| 6. | Incorporated by reference to Registrant's Registration Statement on Form S-3 filed with the Securities and Exchange Commission on October 9, 2003. |
| 7. | Incorporated by reference to Registrant's Form 8-K filed on October 25, 2004. |
| 8. | Incorporated by reference to Registrant's Form 8-K filed on November 18, 2004 |

(b) Reports on Form 8-K

The Company filed the following Current Reports on Form 8-K during the quarterly period ended December 26, 2004:

On October 20, 2004, Quantum Corporation filed a Current Report on Form 8-K to report its preliminary operating results for the second quarter of fiscal year 2005.

On October 25, 2004, Quantum Corporation filed a Current Report on Form 8-K to report its entry into a Merger Agreement with Certance Holdings.

On November 18, 2004, Quantum Corporation filed a Current Report on Form 8-K to report an amendment to its Employee Stock Purchase Plan.

On December 23, 2004, Quantum Corporation filed a Current Report on Form 8-K to report the departure of one of its Board of Directors.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

QUANTUM CORPORATION (Registrant)

By: /s/ Edward J. Hayes, Jr. Date: February 2, 2005

Edward J. Hayes, Jr.
Executive Vice President, Finance and Chief Financial Officer

QUANTUM CORPORATION EXHIBIT INDEX

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